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2016 Annual Magazine



2016 Annual Report 2017 Outlook

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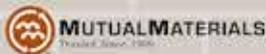
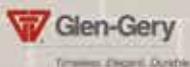
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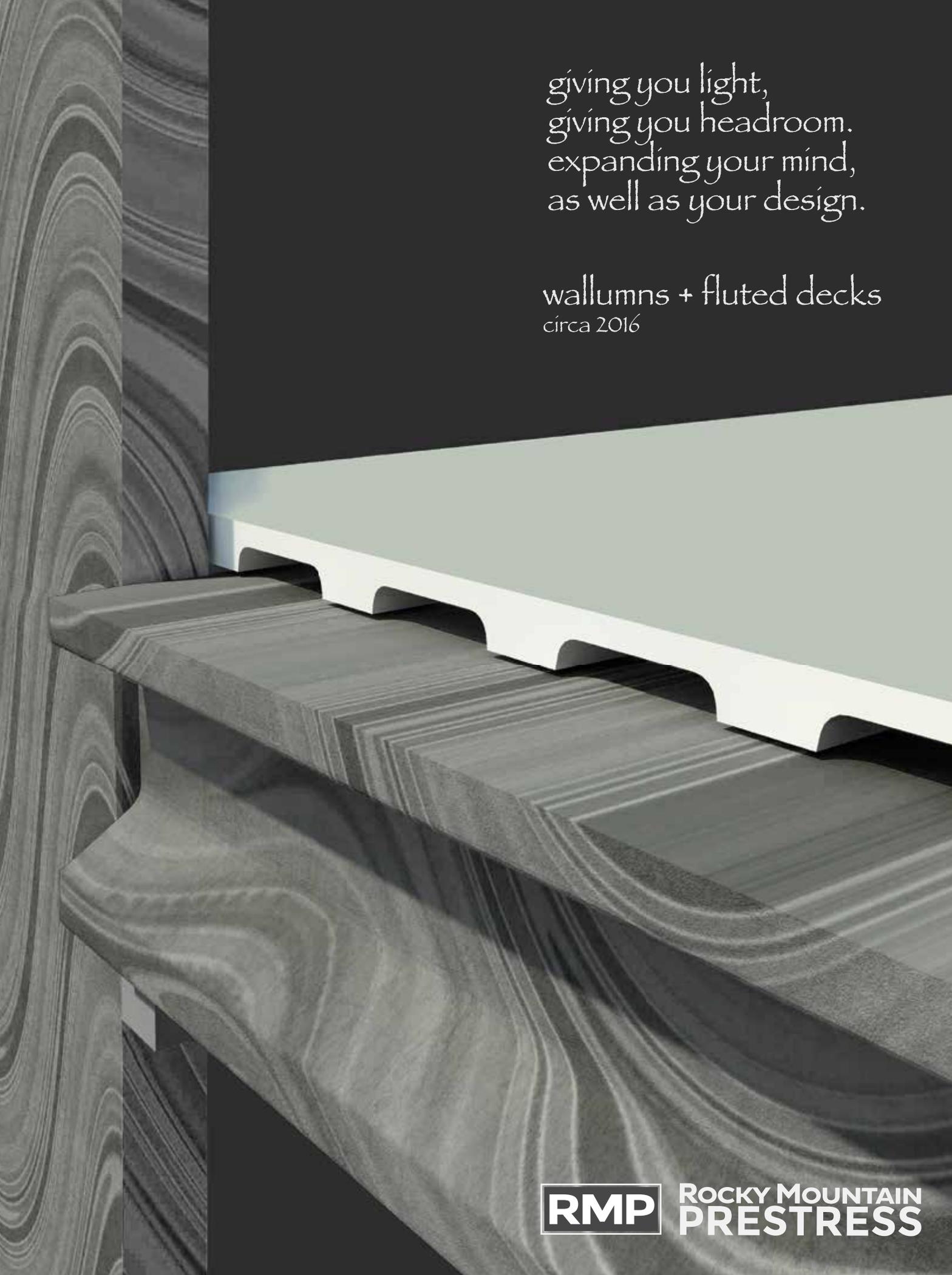
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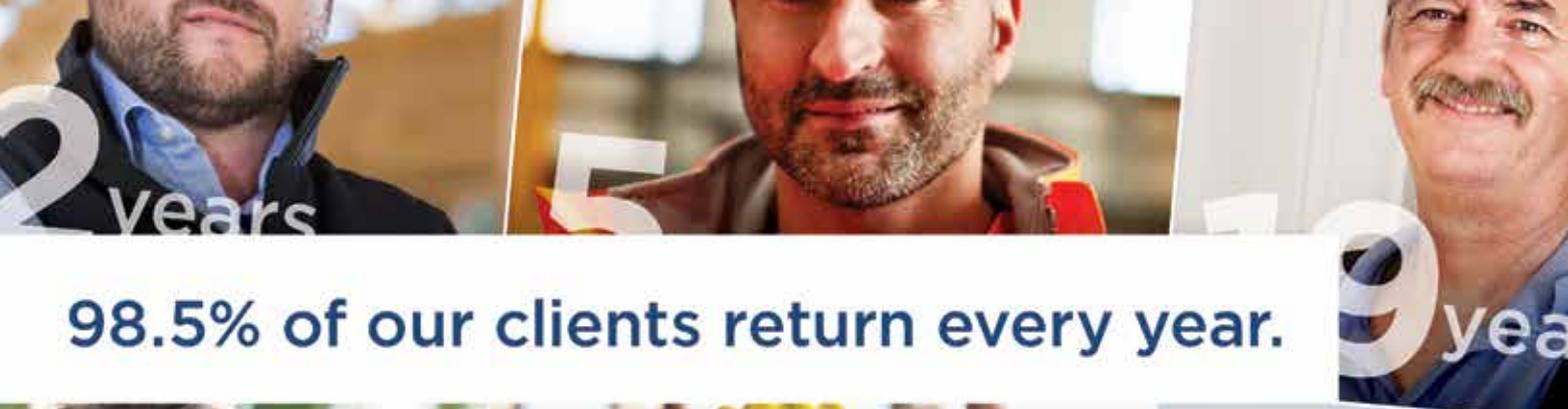
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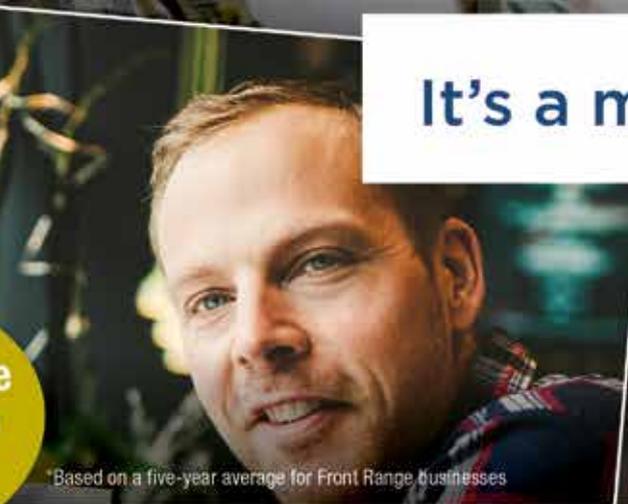
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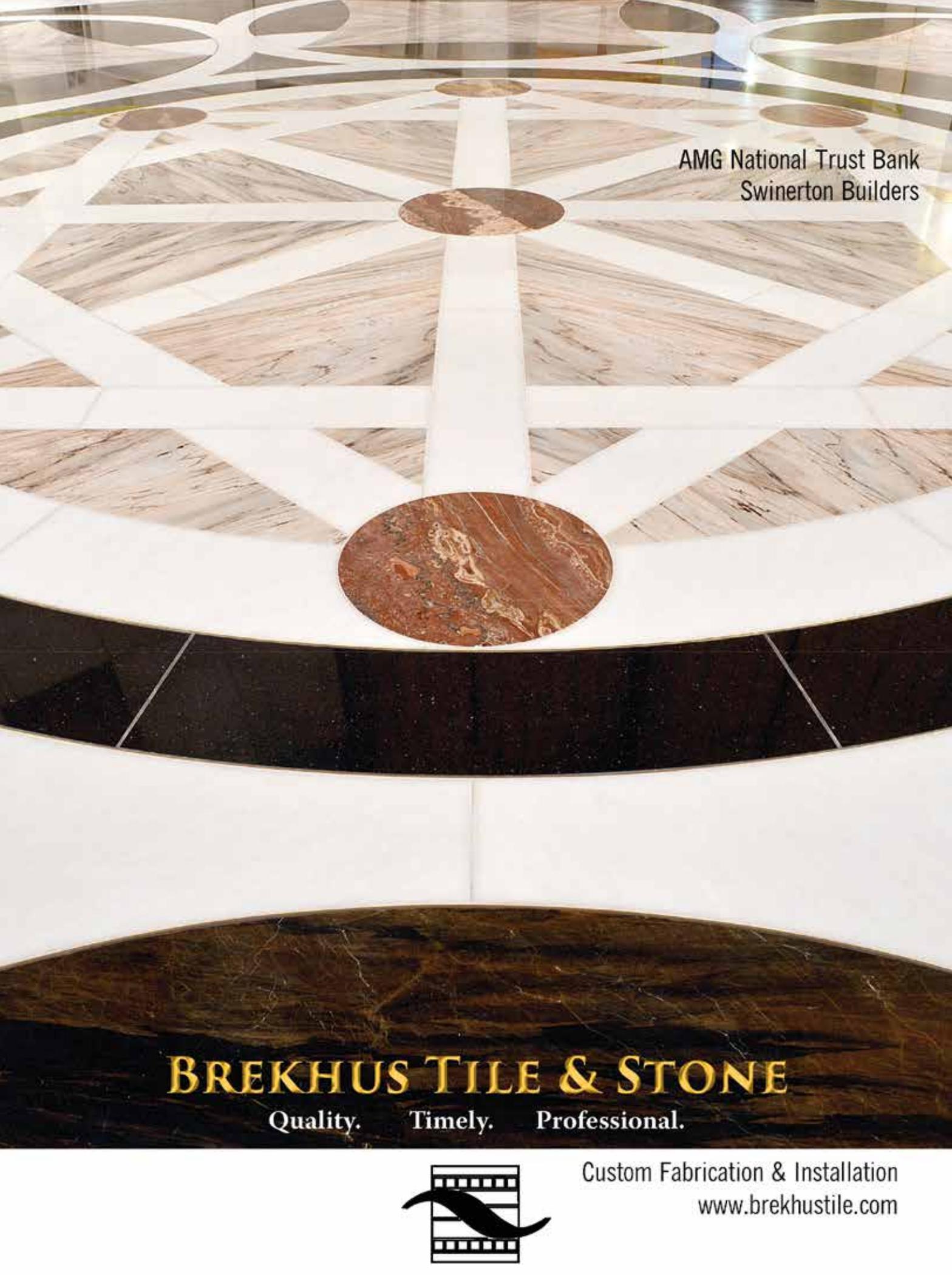
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AGC Colorado

2016 Annual Magazine

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On the Cover

Skyhouse Denver, by Swinerton Builders, across from the Brown Palace Hotel at 18th and Broadway is a great example of the many projects under construction by AGC member firms across Colorado.

Photograph © Jackie Shumaker

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AGC – Well Positioned for the Year Ahead

By **Michael Gifford, MPA, IOM**
President & CEO, AGC Colorado



I get to visit with a lot of AGC members throughout the year. There have been three themes to our conversations. First, how long can this strong market continue? Second, how are we going to find the workforce to do the work? Third, the election is finally over, now what?

I will take these on in reverse order. The 2016 election is over – whew! AGC had a strategy to not get distracted with the national race, and focus on what we could control at the state and local level. We had a great election and are incredibly well positioned to take advantage of the results. For example, we went 5/5 on state amendments and propositions, and went 66/69 on state legislative races (95.6% success rate). The Senate remained in republican control (18-17) and the House remained in democrat control (37 to 28). We have a real chance to finally tackle construction litigation reform, and will also help the coalition effort to finally solve our transportation funding challenges.

On the workforce front, AGC has led the way with our sister chapter CCA to start the new Construction Careers Now construction orientation program at Emily Griffith Technical College. Building on the success of our website at www.buildcolorado.com, we are recruiting a significant number of new craft workers to the industry with the help of a \$1.1 million outreach and recruitment grant from the Colorado Department of Labor and Employment. AGC and CCA members are paying the tuition of the participants, and hiring them once a month at the best Hiring Fair in the state. We will ramp up this program even more in 2017 and the January class already has 200 participants registered.

Now for the market. Colorado continues to have a net in-migration of 60,000+ individuals a year. The economic development prospect lists at the Metro Denver EDC, Aurora EDC and other Eco Devo agencies is still strong. The economy is much more diversified than in the past. So far we have weathered a slowdown in oil & gas and are still growing. So our forecast is more of a leveling out and perhaps a slight decrease on the horizon versus a steep decline like slowdowns in the past.

So our forecast leads us to keep working on finding the people to do the work. What can you do to help? Join the Construction Careers Now recruitment team by attending the monthly Hiring Fair, and get involved in our Workforce Development Committee. We are now working on expanding our efforts from CCN recruitment to a High School engagement strategy, and we need your help adopting a school in 2017. Call Lisa our Workforce Development Coordinator at 303-388-2422 to volunteer, or email her at lisa@agccolorado.org.

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2016 AGC Annual Report

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To provide members a competitive edge through excellence in advocacy, collaboration, leadership, networking, workforce development and services.

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Positioning AGC as a leader and unified voice of the Colorado Construction Industry.

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Top 7 Wins in the Construction Industry in 2016

Construction Careers Now

AGC and CCA started the Construction Careers Now construction orientation program at Emily Griffith Technical College, supported by a \$1.1 million outreach and recruitment grant through the state. We have recruited new craft workers to the market and AGC and CCA members have been bringing them on board at the monthly Hiring Fairs.

Workforce Development Programs

AGC partnered with the Housing and Building Association of Colorado Springs on 4 different high school construction programs at District 2 (Harrison High School and Atlas Preparatory High School), District 11 (Mitchell High School) and District 49. AGC also hosted Colorado Construction Career day in September. The programs are being funded by the Building Futures Fund which receives a special building permit fee from Pikes Peak Regional Building Dept., and private donations. Pikes Peak Community College had 300 people enrolled in their Architecture/Construction Management program and Arapahoe Community College had 100 students enrolled in their Construction Management program.

Nov. 2016 Election

The construction industry went 5/5 on Amendments and Propositions by defeating Amendment 69 (State run health insurance), and passing Amendment 71 (making it harder to amend our constitution) and Propositions 107 & 108 (presidential primary & opening primaries to unaffiliated voters) and passing Ballot Issue 4B (Scientific and Cultural Facilities District tax renewal). AGC went 66/69 on state legislative candidates. AGC is well positioned for the 2017 legislative session.

K-12 School Construction

Colorado voters approved \$2.6 billion in school construction bonds in the November 2016 election. Some of these will be matched by BEST (Building Excellent Schools Today) Grants. AGC led the charge to refill the BEST fund in 2015 by funding a successful Prop BB campaign (an

additional \$40 million) and sponsoring SB16-072, which increases the debt service capacity of BEST by \$10 million a year for the next 4 years.

Construction Defects Litigation Reform

While we did not gain approval of a new state law on construction defects litigation reform, we did continue to pass city ordinances. 2.5 million Coloradans are now covered by 17 local construction defects litigation reform ordinances:

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Membership & Networking Growth

AGC grew to 525 members in 2016 including 75 general contractors, 200 specialty contractors and 60 suppliers. AGC membership is now configured much like a project site with all the players involved. There were 510 in attendance at the July Breakfast with the Board and GC Showcase and 730 at the AGC Industry Gala and ACE Awards.

P3 at DIA

2016 saw the completion of the DIA Hotel and Transit Center, and the start of a major P3 procurement for the terminal's Great Hall. Hopefully the Great Hall procurement will go well and P3 will emerge as a viable source of funding for major public building projects in Colorado. 🏗️

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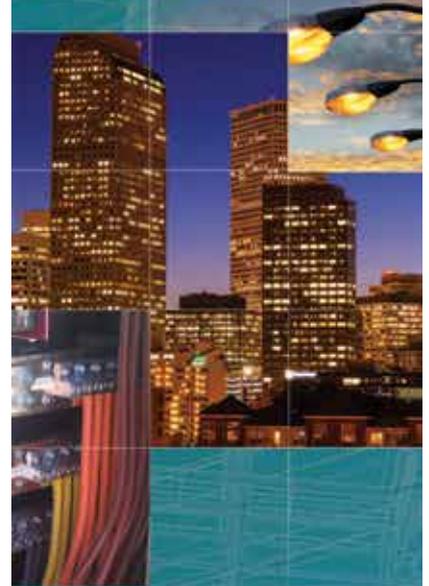
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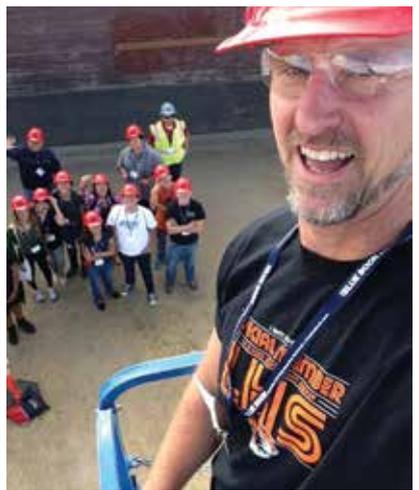
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By Julie Wanzer, LEED AP

AGC of America defines workforce development as an all-encompassing term for activities that encourage people to "...consider the potential of a career in construction and prepare young people for their first jobs in the industry, either through craft training or a two- or four-year degree." This term has become more prevalent in the industry due to the construction boom across the nation, especially in Colorado, which AGC reports has the third highest construction growth rate in the U.S. AGC of Colorado has supported numerous programs this year that promote workforce development in order to provide their members the opportunity to recruit and hire a new generation of construction workers.

Careers in Construction Project

AGC of Colorado joined forces with the Housing & Building Association of Colorado Springs (CSHBA) to support a Careers in Construction project. This non-profit workforce development initiative facilitates local high schools with curriculum-based training certified by the Home Builders Institute (HBI). The main trades include basic skills for plumbing, electrical, HVAC and carpentry. Careers in Construction has been initiated in several school districts in Colorado Springs, including District 2's Harrison High School, who piloted the program in the fall of 2015 with 16 students. District 49 added it to the curriculum for the spring semester of 2016 with 30 participants and District 11 is following suit in the fall of 2016.

Construction Careers Now Program

Construction Careers Now (CCN) was launched in July of 2016 at AGC's Breakfast of the Board where Lt. Governor Donna Lynne and

several legislators introduced the program to over 500 contractors. CCN is a program made possible under the WORK Act Grant that was awarded to AGC, Colorado Contractors Association (CCA) and the Hispanic Contractors of Colorado (HCC). AGC, CCA and HCC partnered with the Emily Griffith Technical College to offer a series of 30-day pre-apprenticeship programs in construction with no cost to participants and no experience required. To date, 72% of the inaugural September CCN graduates have sought and found gainful employment, or have embarked on continuing education in the construction industry. AGC appreciates the continued support of CCN from contractors who have participated in the hiring fairs that take place during each four-week program.

14th Annual Colorado Construction Career Days

AGC and CCA, co-sponsored Colorado Construction Career Days, which took place September 21, 2016 at the Adams County Fairgrounds. 616 high school juniors and seniors attended this day-long event where students were split into groups led by 93 construction industry volunteers. 40 local construction related firms and agencies hosted hands-on interactive construction activities where students could build benches, practice operating mini-excavators and install drywall.

AGC will continue to support workforce development heading into 2017 and beyond in order to combat continued labor shortages and ensure that its members receive access to local construction employees. 

By Julie Wanzer, LEED AP

The month of December is often synonymous with “looking back and moving forward.” The A3LC (AIA/AGC/ACEC Liaison Committee) performed this reflective exercise at its November 15th meeting where Bryan Cook, AGC Chapter Operations Director, presented some committee milestones for 2016.

Internally, A3LC hosted presentations and discussions at their monthly meetings, including:

- March – Vermeulens Market Outlook Presentation
- April – Elephants Under the Carpet
- May – How to Set Owners’ Expectations
- June – Design Build
- Sept – BIM Utilization/Tech Tools
- Oct – A3 Document Conversation

Externally, A3LC offered A/E/C industry events throughout the year that mimicked the committee’s mission statement, “As stewards of the building community, we promote trust through collaboration and shared knowledge to create value for all.”

- Feb 9 – Curt Dale Colorado Springs (A3LC’s first regional Curt Dale seminar)
 - 25 Participants
 - 10 Committee Members
- May 19 – Plus 20 Networking Event
 - 51 Participants
 - 9 Committee Members
- Oct 11 – Curt Dale Denver 2
 - 7 Participants
 - 7 Committee Members

Moving forward into 2017 and beyond, committee members, which include owners, contractors, architects and engineers, engaged in an open discussion regarding prevalent industry issues. Bob Redwine from KL&A, Inc. and LCI (Lean Construction Institute) liaison for the committee, challenged the A3LC to consider both the supply and demand side of the industry and how to present a strong case to owners in order to evoke change. Charles Rountree from Jacobs Engineering Group commented, “People don’t change unless the pain is severe enough.” This spurred conversation around identifying the pressure points and “pains” within the A/E/C industry and how to solve those issues moving forward.

Brant Lahnert from KL&A, Inc. reminded the committee that, “Communication is the root of all success and evil.” Continued opportunities for open communication amongst owners, contractors, architects, and engineers can help leverage A3LC’s collaborative mission to promote trust within the industry and create value for all parties involved. 🙌



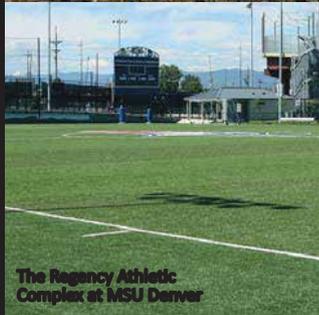


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AGC Gets Great Results in 2016 Election

AGC goes 5/5 on Amendments & Propositions and 95.6% on State Legislative Candidates. K-12 Schools get \$2.6 billion in bonds approved.

The results of the 2016 election are in. The good news is that AGC achieved great election results going 5/5 on amendments and propositions, and 66/69 on state legislative candidates. Here is the final Blue Book breakdown:

Amendment 69: Failed 80% to 20%

- AGC Position OPPOSE

Amendment 69 would have raised \$25 billion in new taxes to create a government-run health insurance system. AGC raised early money opposing this amendment and was on the campaign committee that spent \$4 million to defeat this bad for the economy idea.

Amendment 71: Passed 57% to 43%

- AGC Position SUPPORT

Amendment 71 makes it a little harder to amend our constitution, at 55% approval versus 50%, which should save our members money fighting so many bad for the economy measures.

Proposition 107: Passed 64% to 36%

- AGC Position SUPPORT

Proposition 107 brings back the Presidential Primary to Colorado.

Proposition 108: Passed 52% to 48%

- AGC Position SUPPORT

Roughly three million Coloradans voted in the November election. A third were Democrats, a third were Republicans, and a third were unaffiliated. But the one million unaffiliated voters did not get to vote in the June primary - until now. Involving unaffiliated voters in the primary election going forward should help us select more moderate candidates on both sides, which should be good for business and the economy.

SCFD 4B: Passed 63% to 37%

- AGC Position was SUPPORT

Ballot issue 4B renewed the existing successful Denver Metropolitan Scientific and Cultural District tax of 0.1% (set to expire in 2018). These facilities had 15 million visitors in 2015 and provided \$513 million in economic impact.

State Legislature

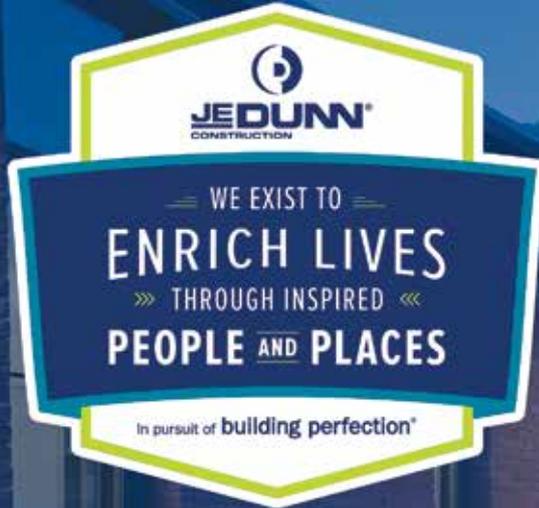
Republicans held on to an 18-17 majority in the Senate. Democrats extended their majority in the House from 34-31 to 37-28. So, we will once again have split control at the Capitol. AGC supported 69 candidates and 66 were elected, a whopping 95.6% success rate. Thanks to AGC members who provided \$50,000 to the AGC PAC for the 2016 election!

K-12 School Bonds

There were \$4.4 billion of school bonds on the Nov. 2016 ballot. According to the Colorado School Finance Project, \$2.6 billion were approved:

• Academy 20	230,000,000
• Adams 12 5 Star	350,000,000
• Adams Arapahoe	300,000,000
• Cherry Creek	250,000,000
• Deer Trail	6,800,000
• DPS	572,000,000
• Eagle County	144,000,000
• Englewood	97,500,000
• Primero	12,200,000
• St Vrain	260,000,000
• Summitt	68,900,000
• Weld RE-1	62,000,000
• Weld RE-3	61,000,000
• Weld RE-4	104,800,000
• Weld RE-8	48,600,000
• Wiggins	31,000,000
• Total	2,598,800,000

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O&A:

Brian Laartz

2017 AGC Colorado Chairman

Brian Laartz graduated from Iowa State University with a BS in Civil Engineering in 1984. He is currently the President of Golden Triangle Construction Inc., and has been a partner in the firm for 16 years. Brian joined the AGC Board of Directors in 2000 and has played an active role on the AIA/AGC/ACEC (A3LC) Committee.



1. What are some of our goals for 2017?

One goal is to continue our progress on workforce development. We need to continue to develop more programs to encourage future employees to join our industry. The previous AGC leadership teams have done a great job to get the ball rolling and we need to use that momentum to fill more jobs. I would like to see us get more firms involved in hiring the Construction Careers Now graduates (Construction Careers Now is the new AGC program at Emily Griffith Technical College to recruit and then train individuals for hire by member firms). There are 40+ potential employees graduating from this program every month and so far only about 25 member firms are taking advantage of the opportunity.

Another area I would like to focus on in 2017 is member engagement. We have so much going on in our construction industry and we need all of our members to get involved to move our important efforts and programs forward.

2. What do you like most about your involvement in AGC Colorado?

I am most proud of our advocacy and that AGC is the voice of the construction industry in the State of Colorado. We need to continue working closely with many different organizations

and our government to improve the outlook of the construction industry. I am also proud of the fact that AGC has been uniting specialty and general contractors in our membership. AGC now has 270 specialty contractors and suppliers, and 75 general contractors. The new mix is starting to feel much more like a typical jobsite where we have to work together to be successful.

3. What do you see as the biggest challenges facing the AEC industry in 2007?

This is a great time to be in the construction industry. Business is booming. Unfortunately the success of our economy creates a challenge in finding quality skilled workers to build our projects. With construction unemployment at 2.3% we need to continue to find ways to recruit future workers to the jobsites. While we have lead that effort, and have taken many steps in recruiting workers to our industry, there is still a lot to be done to meet this challenge.

Another challenge for the industry is to create affordable housing for our economy and our own employees. We have made progress by making affordable housing and the need for construction defects litigation reform one of the main topics of discussion across the state. But now we need to come together with the state legislature and community leaders to change

state laws to reduce the risk of building affordable housing for our economy and our employees.

4. What would you say to a prospective member?

The first thing I would say is get involved. Go to networking events and join a committee. We have set up a lot of opportunities for specialty contractors and associate members to meet with potential business partners at the Breakfast with the Board and Showcase events. Our goal is to improve the industry and the AGC offers contractors the opportunity to do that through committees, education, leadership and networking events.

5. What do you feel is the long term outlook for the construction industry in Colorado?

I believe the long term outlook for the construction industry is very rosy. I believe we have a very diversified economy that can weather some minor storms that may come up. For the foreseeable future, Colorado has some major projects that will keep all of us busy. The National Western Center, DIA Aerotropolis, \$2.5 billion of K-12 school bonds recently approved in the November election, along with plenty of other opportunities should keep us all busy for a while.

PIONEERING NEW HEIGHTS

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Get Involved to Get the Most From Your Membership Join an AGC Colorado Committee that Best Fits Your Needs

Volunteering on one of AGC Colorado's committees is about engaging with your peers, building a network of people who face the same challenges and opportunities as you, gaining valuable information and expertise from construction industry leaders, and having a positive impact on the industry.

Getting involved is the best way to get the most from your membership. Check out the committees listed below and find the best fit for you. We welcome you to join us.

AGC Board of Directors

Develops and updates the strategic plan for the organization, approves policies and sets the annual budget.

A³LC



The AIA/AGC/ACEC (A3LC) Liaison Committee facilitates communication and problem solving between the disciplines to conduct roles-and-relationships seminar roundtable discussions with top executives.

Associates Council and Board



Represents the interests of over 200 AGC Colorado associate members (professional firms, suppliers and government entities). In addition to planning several social events to encourage networking, the council serves a vital role in providing speakers for education programs.

All associate members are welcome to participate on the council and run for one of the nine elected board positions or one of the three officer positions: president, vice president or treasurer.

Future Leaders Forum



Provides an avenue for young construction professionals to engage with the association and prepare themselves for the future challenges of the

industry. One of the most vibrant, active and rewarding groups in AGC Colorado. To become a member of the FLF you must be nominated by your company's leadership, complete an application form and submit an FLF dues payment.

Industry Gala & ACE Awards Committee



Designs the ACE Awards criteria and plans the annual event that honors members for the best construction projects of the year.

Legislative Committee

Carries out legislative policy and represents AGC before the state legislature.

Northern Colorado Committee

Plans social events to grow the northern AGC membership.

Safety Council

Develops and maintains an accident-prevention program and reviews safety legislation.

Southern Colorado Committee

Plans hot-topic meetings and social events to grow the southern AGC membership and attendance at southern-area events.

Subcontractor Relations Committee

Identifies and discusses issues of concern between general contractors and subcontractors.

Specialty Contractors Council

AGC is one of the largest organizations representing the interests of specialty contractors, with the goal

of promoting best practices and fairness throughout the construction industry. Specialty contractors within AGC have a strong voice, through the Specialty Contractors Council, in which to identify, respond to and solve industry issues such as workforce retention, general-contractor relations and prompt payment.

The co-chairs of the group sit on the 34-member AGC Board of Directors, along with four other elected specialty contractor members. Every three years a specialty contractor member can be elected as the AGC Colorado chairman. 

COMMITTEE LIAISONS

To learn more about a particular committee, contact the liaison person listed below at 303.388.2422 or by email.

Michael Gifford

MGifford@AGCColorado.org

Board of Directors, Collective Bargaining Committee, Legislative Committee, AGC-Carpenters LMCC Workforce Development Task-force

Bryan Cook

Bryan@AGCColorado.org

A3LC, Specialty Contractors Council, Subcontractor Relations Committee

Andrea Berumen

Andrea@agccolorado.org

Associates Council, Industry Gala/ACE Awards Committee, Northern Colorado Committee, Southern Colorado Committee

Lisa Seaman

Lisa@agccolorado.org

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The Industry Gala & ACE Awards 2016



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On October 28th, 2016, over 700 contractors and industry leaders attended the AGC Colorado Industry Gala and ACE Awards banquet at the Hyatt Regency at Colorado Convention Center. Sixty-nine entries demonstrated the outstanding creativity, skill and excellence of Colorado's builders, architects, engineers and specialty contractors. Winners were recognized with three award levels including ACE, Silver and Bronze. There were also awards presented for the Jack Mincher People's Choice - one each for general contractor, specialty contractor and the Construction Education Challenge Award.

In the following pages, we'll explore the range of exemplary projects that are making Colorado one of the most dynamic places in the world for new building.....





THE JACK MINCHER PEOPLE'S CHOICE AWARDS

Once upon a time, in a galaxy far, far away... well actually, it wasn't that far away. In fact, it was right here on planet Earth. There was this man who said, "I have a dream." But this man was from Colorado and his dream was to recognize and honor Colorado contractors and showcase their best building projects. His name was Jack Mincher. During Jack's 1987 presidency of AGC, he envisioned and created the ACE awards to celebrate the year's best work. As a way to say "thanks" for his vision, the ACE Awards Committee established the Jack Mincher People's Choice Awards in 1995.



Providing the 13.2 kilovolt site utilities, electrical infrastructure, and all technical electrical systems under an extremely aggressive schedule for an aerospace and energy control manufacturing facility might seem like rocket science, but electrical contractor, Dynalectric, was up for the challenge. It took extensive pre-planning, skill and collaboration, but the Dynalectric team stepped up to successfully help design and complete the work for industrial controls manufacturer Woodward, Inc.'s innovative 300,000-square-foot, Industrial Turbomachinery Systems (ITS) facility.

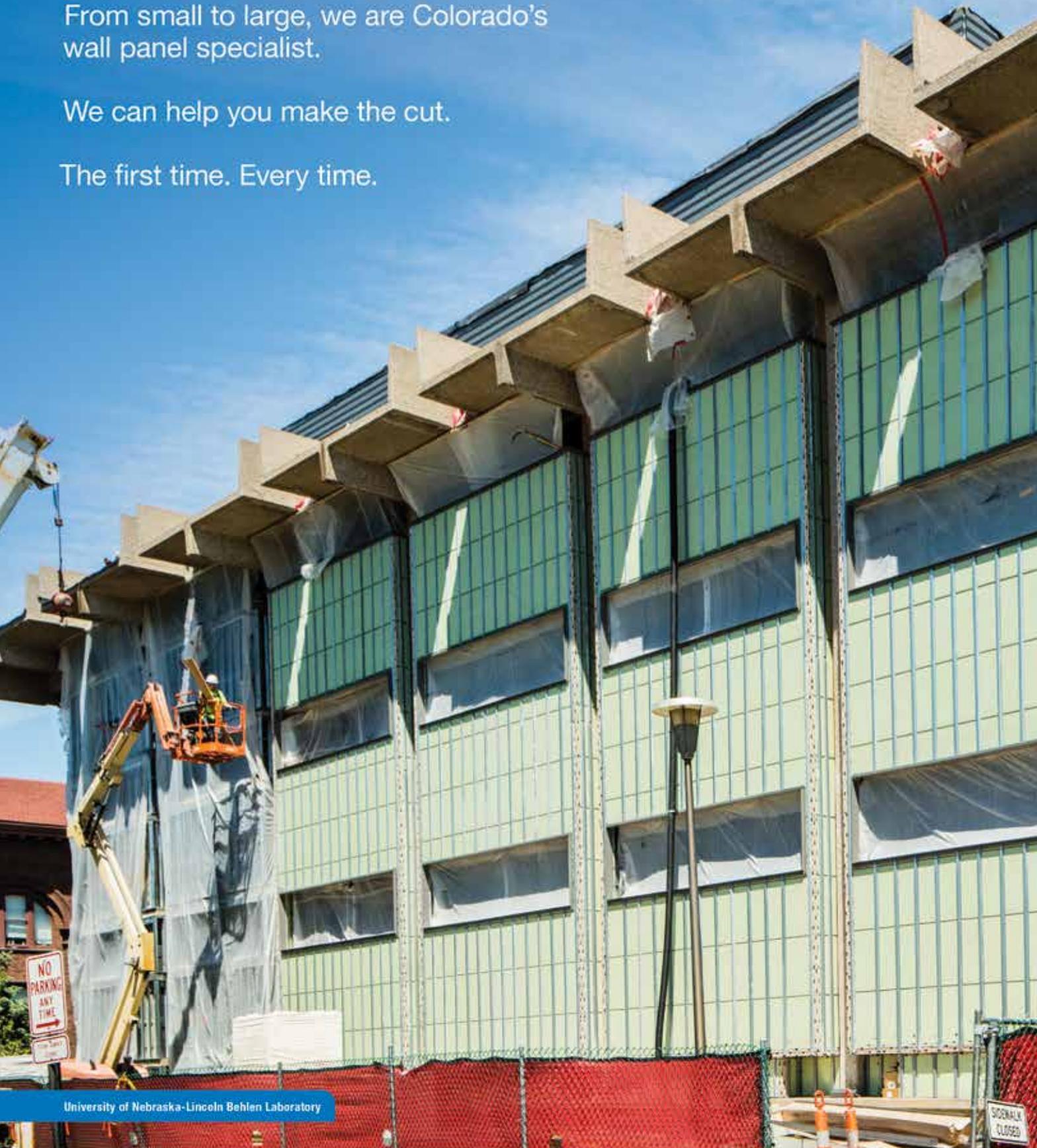
The \$20 million, three-story building exemplifies the concept of flexibility, with almost every space and element in the building providing ease of reconfiguration as business demands require. Originally envisioned as a need that could be served by a typical speculative office project, the design and construction team worked together with Woodward to explore options to enable them to see the return on investment that they could realize with a build-to suit. By integrating a design with real-time cost models, the team was able to deliver a spectacular world headquarters building that exemplifies Woodward's brand within their budget. The entire project has transformed the former 100-acre site of the abandoned Link-N-Greens golf course.

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Lawrence Street Community Center

Located near Coors Field and next door to Denver Rescue Mission's shelter facility at Park Avenue and Lawrence in the Arapahoe Square district, the Lawrence Street Community Center (LSCC) broke ground in January, 2015, and provides a safe place for the homeless to gather and receive needed services during the daytime before the Denver Rescue Mission's shelter opens for the evening. The facility provides meals, access to clean drinking water, bathrooms, showers, washers and dryers, and information about housing and health services that help people get back on their feet. The one-story facility also features a state-of-the-art commercial kitchen, a 216-seat dining area and an enclosed courtyard.

In a January 27, 2015 CBS Denver article, Brad Meuli, President and CEO of the Denver Rescue Mission, said: "It's a safe place so people don't have to be in an alley or in the street. They can come in, we can try to connect them to services."



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AGC Colorado's Industry Gala & ACE Awards



MEETING the CHALLENGE of a DIFFICULT JOB

Specialty Contractor

ACE AWARD



Concrete Frame Associates, LLC

SkyHouse Denver

Constructed on a tight downtown lot, with noise ordinances and restricted work and delivery schedules, and despite delays from snow and high winds, the superstructure for this 278-foot tall, 26-story apartment building was completed in a remarkable 24 weeks. Both the apartment building and a separate 484-space parking garage were completed on time and within budget, thanks to CFA's ability to accomplish a monumental construction cycle of pouring out a new floor every three days – a full 40% faster than the industry standard of five days.

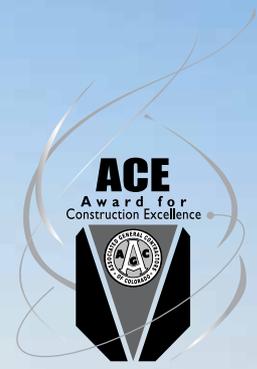


Weifield Group Contracting
City of Longmont Waste Water Treatment Plant
Gravity Thickener & Gas Digester Project



Saunders Construction, Inc.

9th and Colorado Implosion and Demolition



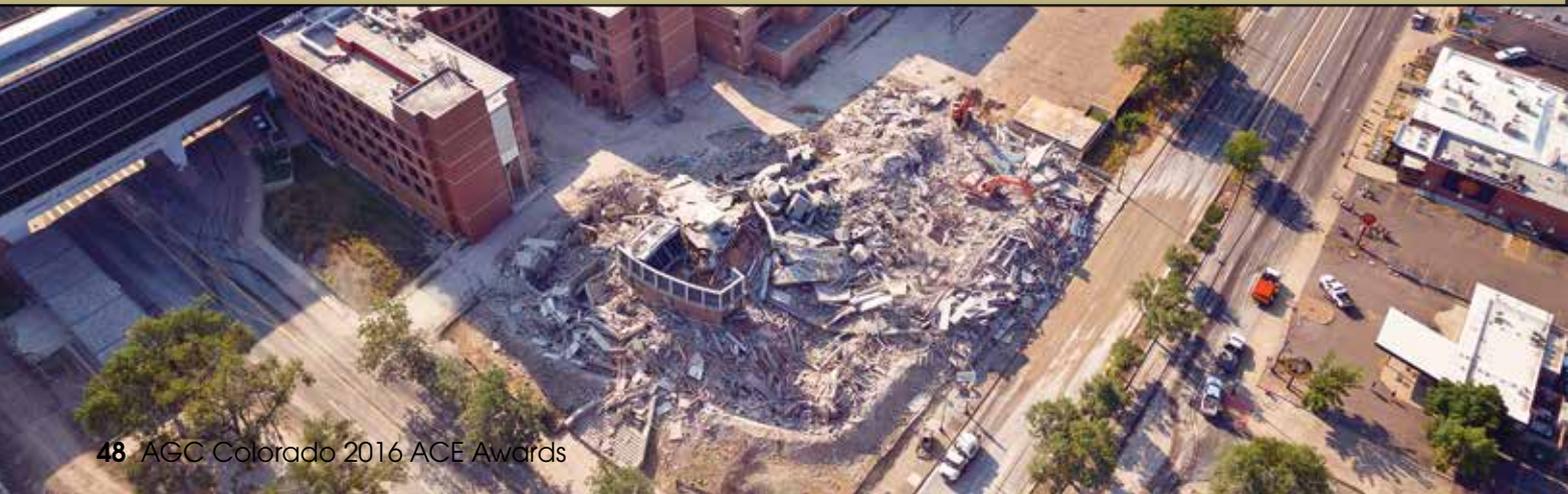
After the morning of Saturday, August 29, 2015, things would never be the same at 9th Avenue and Colorado Boulevard. At 8 a.m., Denver Mayor Michael Hancock pushed a button and the former Biomedical Research Building (BRB) on the defunct University of Colorado Health Sciences Center disappeared in a cloud of dust. Aside from the project team and owners, more than 75 people gathered to watch, including community members, media outlets and the merely curious. The implosion was over quickly, with zero incidents and little commotion, belying the long period of careful analysis, planning, and outreach that led to this successful moment.



MEETING the CHALLENGE of a DIFFICULT JOB

General Contractor

ACE AWARD



M.A. Mortenson Company
University of Colorado Athletics Complex

SILVER



GE Johnson
Craig Hospital Expansion and Renovation

BRONZE



BEST BUILDING PROJECT under \$2M

Specialty Contractor

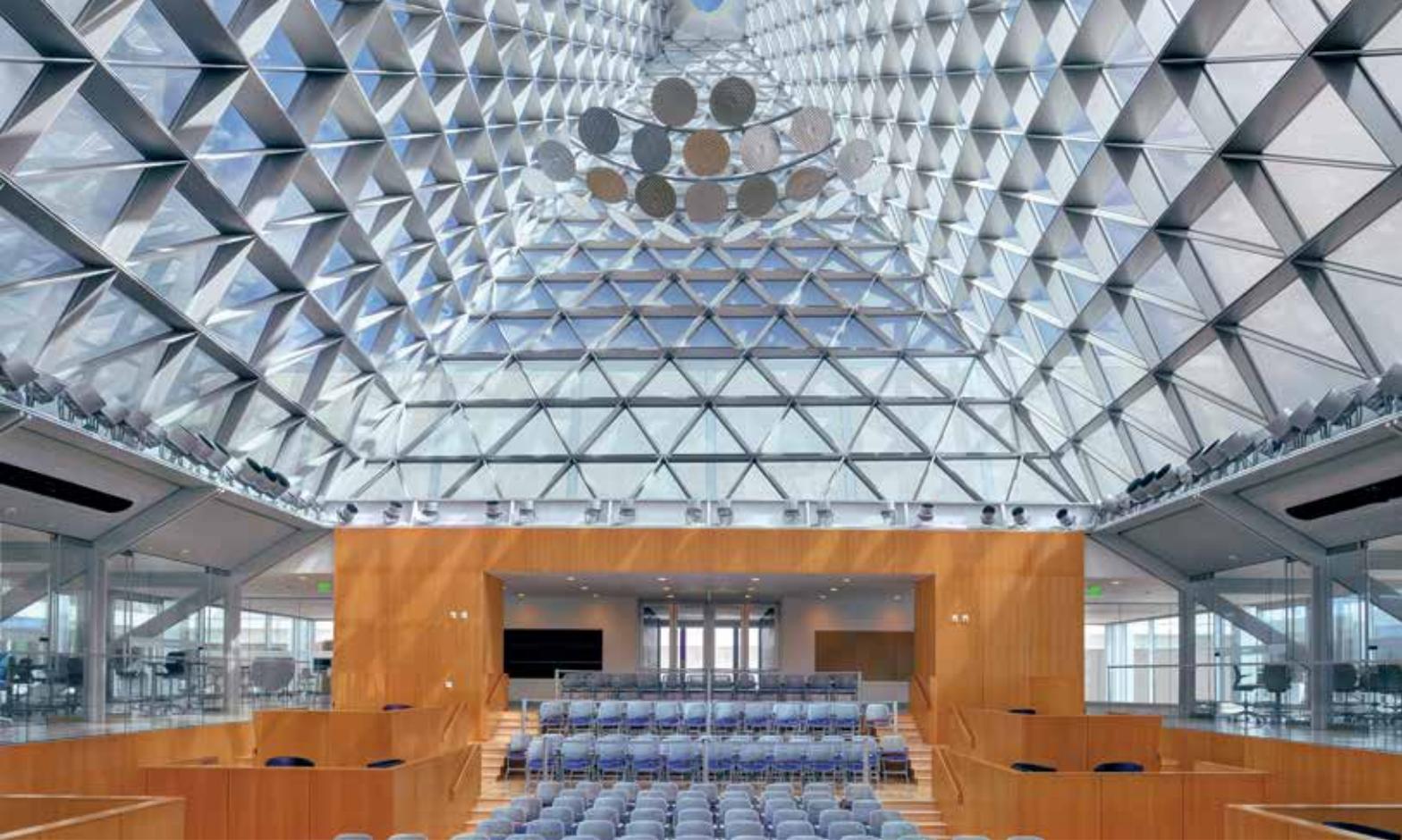
ACE AWARD

Weifield Group Contracting

Pepsi Center Lighting Upgrades Project



The \$1.5M Pepsi Center Lighting Upgrades design-build project consisted of a state-of-the-art LED lighting system(s) upgrade to the crown, entrance and colonnades features of the Pepsi Center. The owner, Kroenke Sports & Entertainment, had a vision for this project from the beginning—the new lights would be visible from afar and a focal point for the City of Denver. The versatile, fully addressable lighting system displays the Kroenke Sports team colors on game nights throughout the seasons of the Denver Nuggets, Colorado Avalanche and the Colorado Mammoth. The programmable lighting has the ability to compliment concert nights and events at the venue; there are thousands of different static designs and dynamic looks for these displays which were intended to light up downtown—and spectator spirits.



ISEC, Inc.

Air Force Academy CCLD

SILVER



Metropolitan Glass, Inc.

Colorado Building

BRONZE

Sturgeon Electric Company

EJMT Fixed Fire Suppression System



BEST BUILDING PROJECT \$2-6M

Specialty Contractor

ACE AWARD

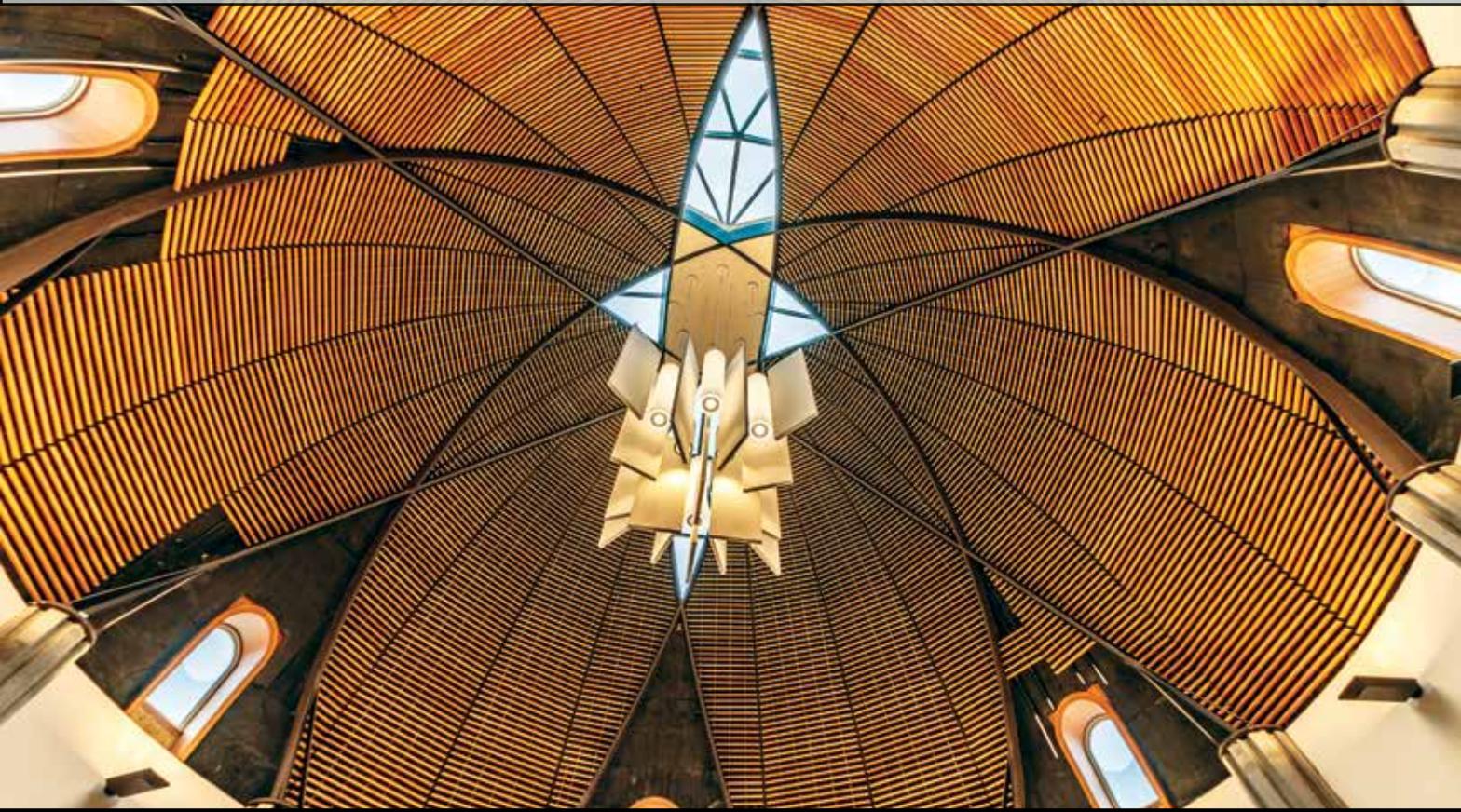


The first of its kind in the United States, this project was closely observed through the eyes of tunnel and transportation authorities and engineering firms across the world. Spanning nearly two miles across the Continental Divide, EJMT requires an operations team of more than 50 full-time employees dedicated to a wide range of responsibilities, including tunnel and ventilation maintenance, snow removal, equipment service, end-to-end camera video surveillance, and emergency fire/medical response. The addition of the Fixed Fire Suppression System provided significant improvements for the surveillance and emergency response teams, roles which had largely remained unchanged for forty years.

Ludvik Electric Company

The Daniel Felix Ritchie School of Engineering & Computer Science
and The Knoebel Center for the Study of Aging

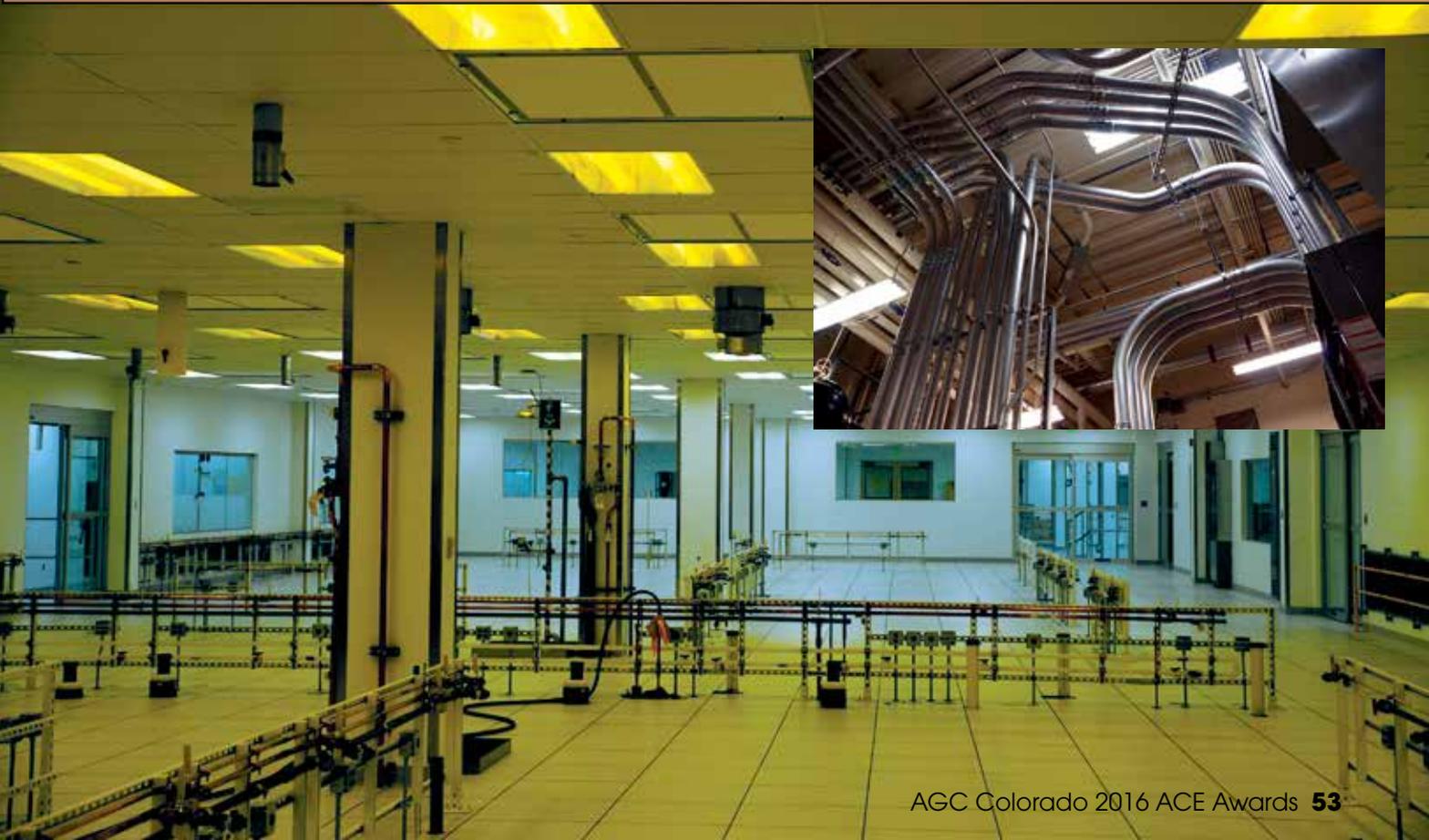
SILVER



Greiner Electric

ISO 6 Level Clean Room

BRONZE



Intermountain Electric, Inc.

Community Hospital of Grand Junction

ACE
Award for
Construction Excellence



BEST BUILDING PROJECT \$6-10M

Specialty Contractor

ACE AWARD



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Weifield Group Contracting

Laramie High School Project

SILVER



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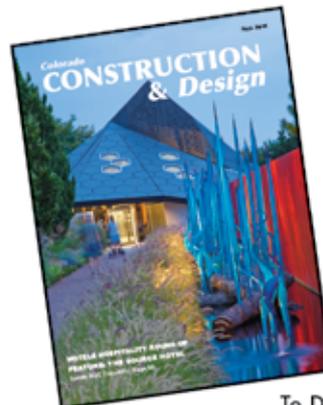
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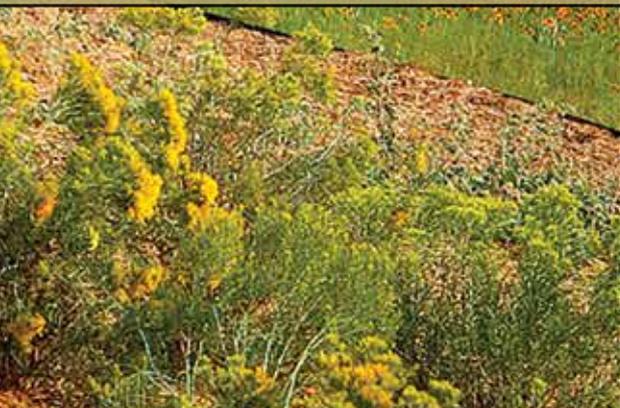


PROJECT of the YEAR





ACE AWARD



MHS Tri-Venture (Mortenson Hunt, Saunders)

Denver International Airport Hotel and Transit Center

Forget for a moment the fact that Denver International Airport is the 15th-busiest airport in the world and the fifth-busiest airport in the United States. Forget that it had to remain open with no disruption to 24x7 operations during construction of a \$579 million project. Forget for a moment the number of stakeholders and the high-profile nature of the development. And also forget the required myriad security and FAA clearances and other logistical challenges of building at an active airport. One look at the design and resulting product proves the delivery execution of this swooping form of steel and glass is without a doubt a true engineering and construction marvel. A realization of part of DEN's original 1989 master plan, DEN's new Hotel and Transit Center (HTC) project includes three key elements: a 519-key Westin hotel and conference center; a 82,000 square foot plaza; and a public transit center that connects the new RTD commuter rail line to the airport. These elements comprise a single, integrated, iconic addition to DEN's Jeppesen Terminal. The sustainably-designed (LEED-Gold) Hotel and Transit Center connects travelers from the airport to downtown and the hotel provides unparalleled views of the Rocky Mountains and the original Jeppesen terminal. The HTC offers amenities to other visitors and residents alike, with a welcoming, outdoor plaza that is the site of many activities and community events. A unique tri-venture was exclusively and specifically assembled to build this very challenging project. The tri-venture builder, MHS, was comprised of Mortenson Construction, Hunt Construction and Saunders Construction. In addition to MHS, there were nearly 200 different trade partners involved with the construction of the HTC, which was designed by a team led by Gensler.

BEST BUILDING PROJECT over \$10M

Specialty Contractor

ACE AWARD

ACE
Award for
Construction Excellence



With a bunch of two-way radios in hand for nursing staff and project team members, the Craig Hospital Expansion and Renovation job was about as delicate a transformation as one can have. This facility treats patients with spinal cord and traumatic brain injuries. Buffer floors for infection control secured patients, including six-time Olympic gold medalist swimmer Amy Van Dyken-Rouen as one of the top TEN rehab hospitals in the U.S. got its existing space renovated, along with a brand new 4th story addition.

Craig

ACE
Award for
Construction Excellence



MTech Mechanical

Craig Hospital Expansion & Renovation

Sturgeon Electric Company
US-36 Express Lanes

SILVER



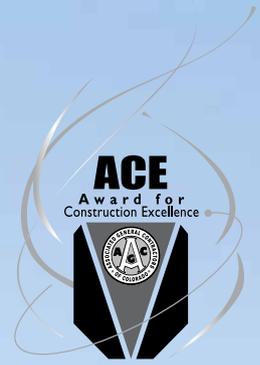
Murphy Company
Woodward Lincoln Campus ITS

BRONZE



Fransen Pittman Construction Company, Inc.

Children's Museum of Denver



The new Denver Children's Museum offers a seamless indoor-to-outdoor experience that teaches children the power and majesty of the natural world. Fransen Pittman and OZ Architecture accessed their own childlike creativity to build a world-class campus that offers transformative learning for children and delights 400,000 visitors annually. The transformed museum has already earned a position in the top 10 of America's Best Children's Museums by the Early Childhood Education Zone.

BEST BUILDING PROJECT under \$10M

General Contractor

ACE AWARD

Hyder Construction

Blue Moon RiNo Brewery and Restaurant

SILVER



GH Phipps Construction Companies

Runyon Elementary Renovation

BRONZE



JE Dunn Construction

Rocky Mountain Institute

When Rocky Mountain Institute set out to create their new innovation center, they did so with a eye on their purpose to *transform global energy use to create a clean, prosperous, and secure future*. RMI's Innovation Center was developed as a "living lab" to demonstrate how deep green buildings are contracted, designed, constructed, occupied, and most importantly, replicated. The two-story, 15,610 SF net-zero-energy office and convening center is similar in size to 90% of U.S. commercial offices while operating at the highest efficiency. Located in the challenging climate of Basalt, Colorado, the Innovation Center redefines how its occupants experience and control their individual comfort. The building focuses on heating and cooling people, not the air around them. By using a passive design strategy to address the key factors that affect a person's thermal comfort the team eliminated the need for a central air conditioning system and reduced the heating to a small, distributed system - equivalent to roughly 16 hairdryers – used only on the coldest days.



BEST BUILDING PROJECT \$10-40M

General Contractor

ACE AWARD



Adolfson & Peterson Construction

South Wing of the St. Vrain Community Hub

SILVER

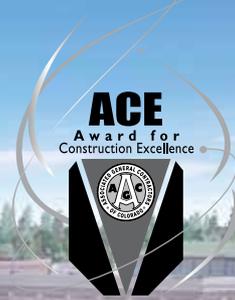


Calcon Constructors

The Boulder Jewish Community Center

BRONZE

JE Dunn Construction
PearlWest



BEST BUILDING PROJECT \$40-70M
General Contractor

ACE AWARD

PearlWest in Boulder is redefining the term mixed-use as a state-of-the-art building that merges the Pearl Street mall experience with modern office and retail. The project boasts many technologically advanced design elements that establish it as the benchmark for all future office/mixed use construction. PearlWest was constructed on an urban infill site that was the home to the historic Daily Camera building, originally constructed in 1891. Given the site's landmark status, the PearlWest building was carefully designed and modeled after the area's distinct aesthetic characteristics. Design elements such as steel, masonry, and natural stone were evaluated under the highest scrutiny by the City of Boulder and Shears, Adkins, Rockmore Architects. The project provides increased open space with an inviting plaza on Pearl Street and a 6,000 SF public terrace on Walnut Street.





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BEST BUILDING PROJECT over \$70M

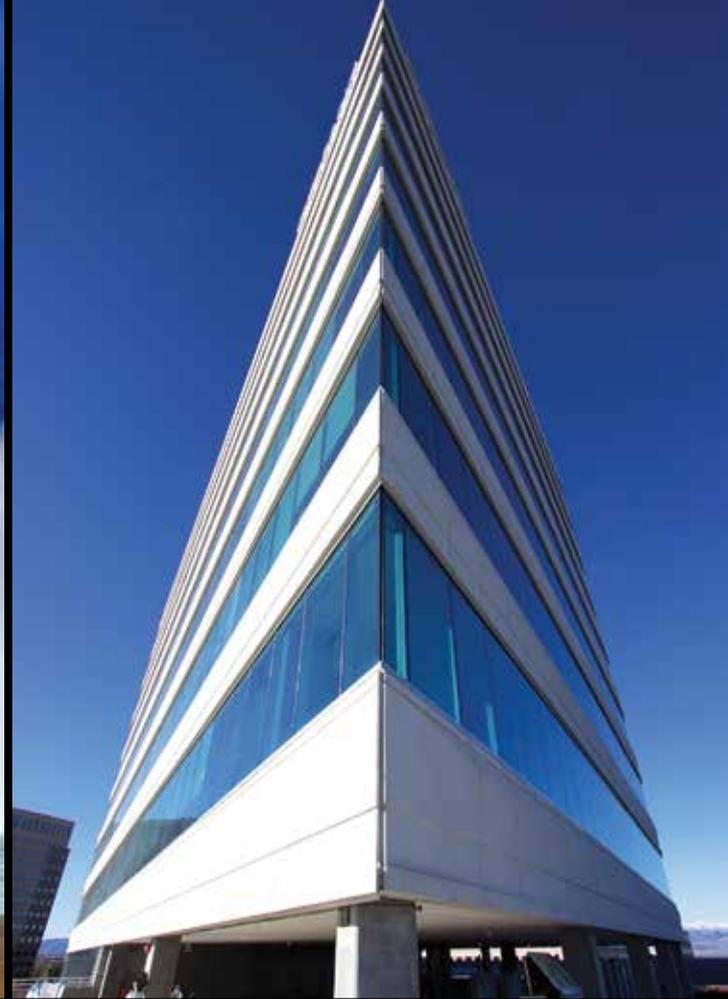
General Contractor

ACE AWARD

MHS Tri-Venture (Mortenson, Hunt, Saunders)

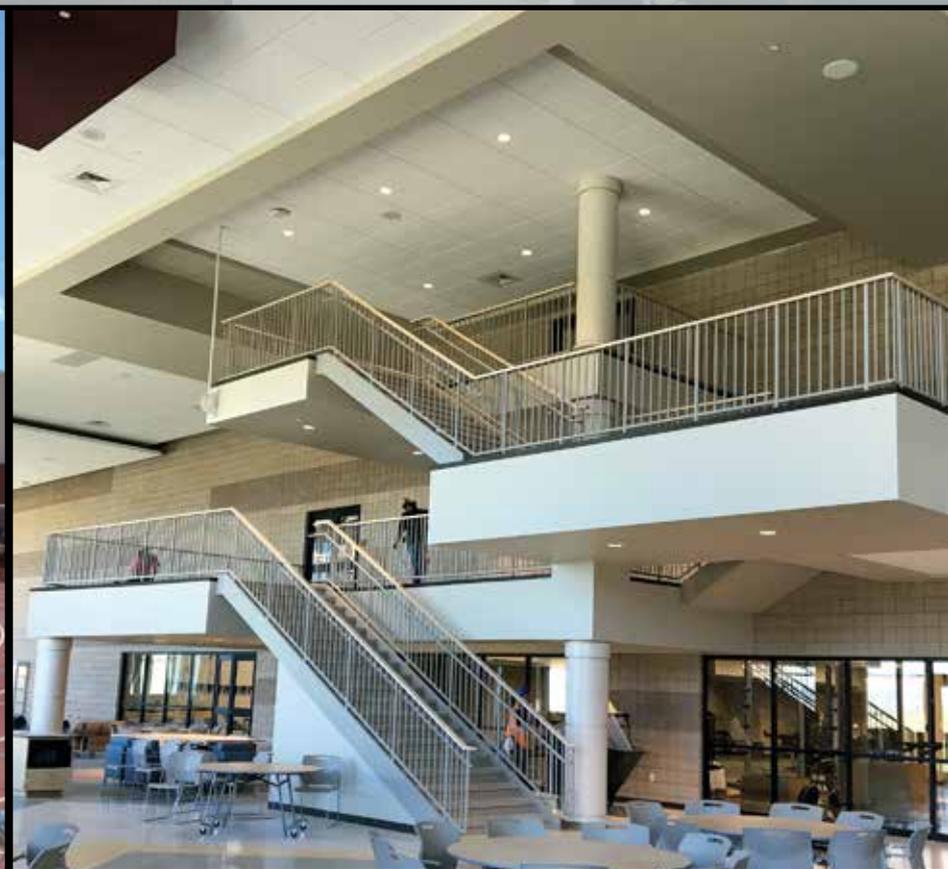
Denver International Airport Hotel
and Transit Center





Adolfson & Peterson Construction
CoBank Center

SILVER



Haselden
Laramie High School

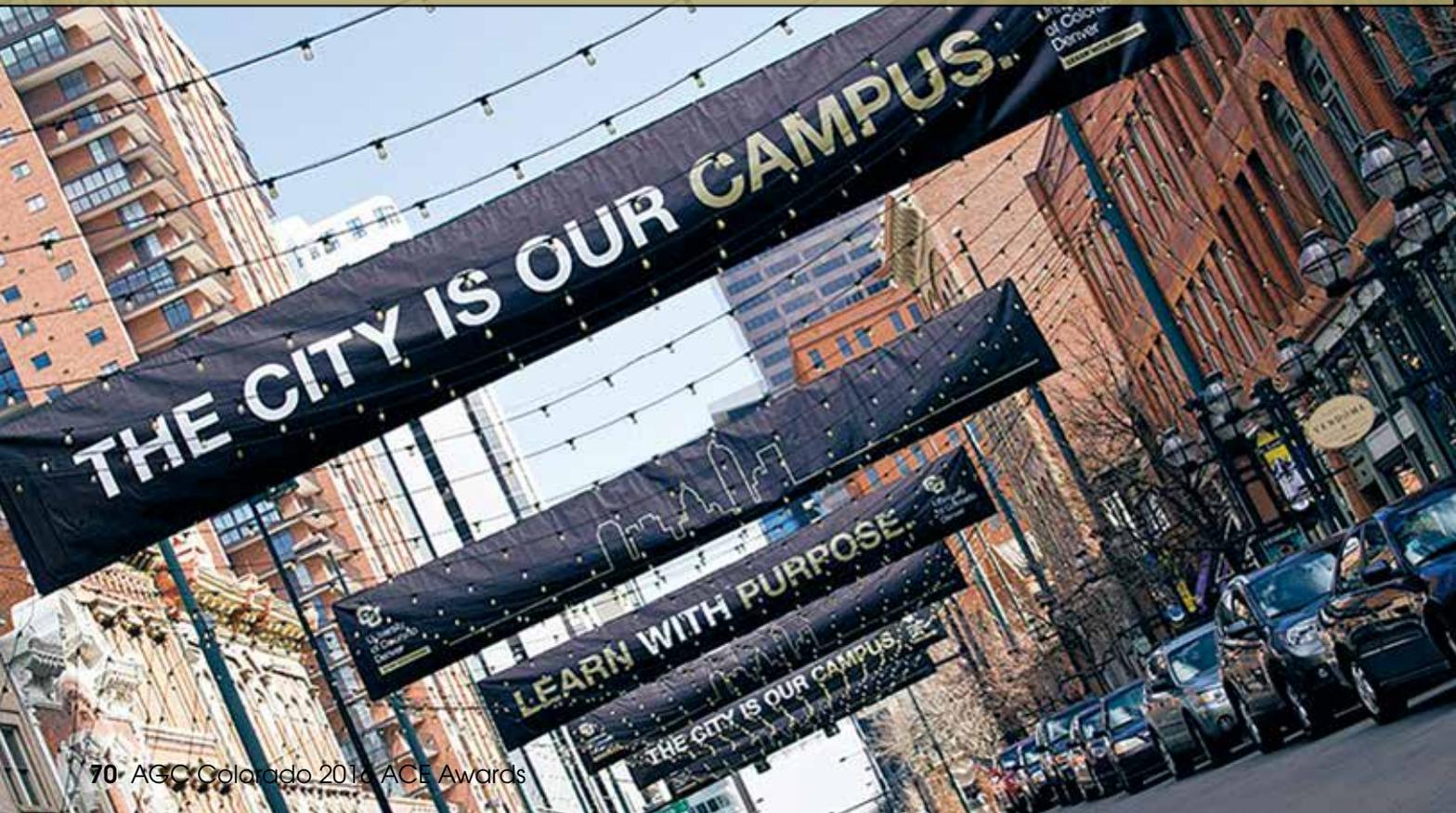
BRONZE

In fall 2014, the University of Colorado Denver (CU Denver) launched a new, interdisciplinary graduate program within the Department of Civil Engineering. The mission of the Construction Engineering and Management (CEM) master's program is to provide the skills necessary to prepare the next generation of construction engineers to be effective leaders and managers within the ever-evolving construction industry. Construction engineering and management isn't just a course title that ends with a nice degree on the wall. It's one of the TOP graduate programs that pledges student knowledge will be current, relevant, and in demand. Thanks to AGC professionals working with professors to identify essential training in an ever-changing industry, more students - including women, are becoming the next generation of innovative construction engineers.



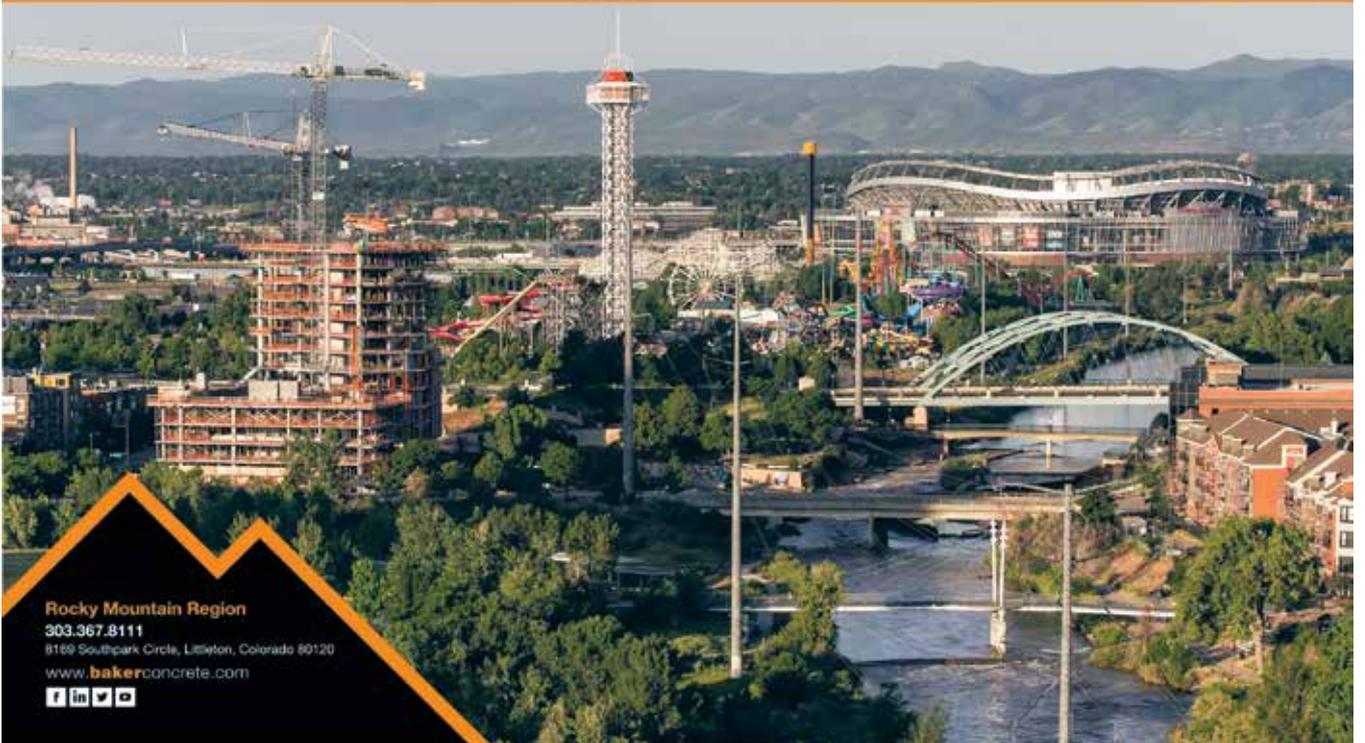
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University of Colorado Denver
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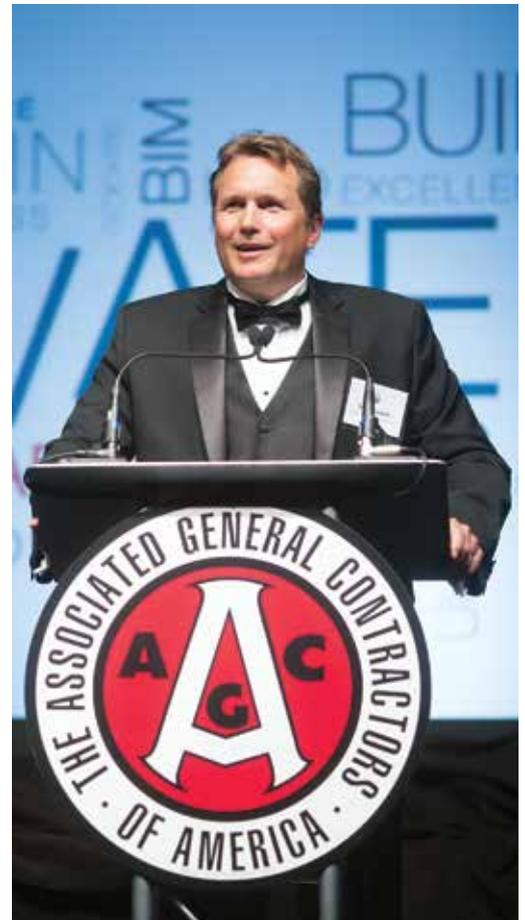
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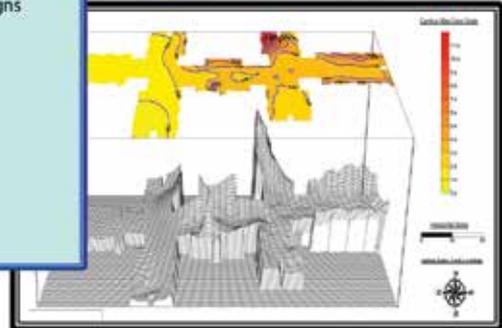
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- Hanging Lake Debris Flow Project
- Yuma Municipal Airport Reconstruction
- OSHA Trench Excavation Designs
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- New Mexico Bridges Project
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- Whole Foods Market, Frisco
- Town of Dillon Water Tank
- Broomfield Reservoir Project
- Pinery Dam Project Summary
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UPCOMING EVENTS & TRAINING

JANUARY-DECEMBER 2017

2017 Membership Events

Jan 26	Construction Careers Now Hiring Fair @ Emily Griffith Technical College, Denver
Feb 15	Breakfast with the Board & Specialty Contractor Showcase @ Marriott Tech Center
Feb 15	FLF Program: Drones, Sensors & Apps @ TBD Denver
Feb 16-17	Executive Leadership Academy @ AGC & TBD
Mar 2	Construction Careers Now Hiring Fair @ Emily Griffith Technical College, Denver
Mar 23	New Member Happy Hour @ TBD, Denver
Apr 7	Rockies Opening Day Event @ 2403 Champa Street
Apr 13	A3LC +20 Networking Event @ Stoney's Bar & Grill, Denver
Apr 20	Construction Careers Now Hiring Fair @ Emily Griffith Technical College, Denver
May 17	Safety Awards & Breakfast with the Board @ Lakewood Country Club
May 18	CCN Hiring Fair @ Emily Griffith Technical College, Denver
May 25	A3LC Owners' Round Table @ AGC Training Center, Denver
Jun 15	New Member Happy Hour @ TBD, Denver
Jun 21	Networking Hockey Fundraiser @ Promenade Ice Center, Westminster
Jun 22	Construction Careers Now Hiring Fair @ Emily Griffith Technical College, Denver
Jul 19	Breakfast with the Board and GC Showcase @ TBD, Denver
Aug 7	Lakewood Golf Tournament @ Lakewood Country Club
Sep 15	Clay Shoot hosted by FLF @ Kiowa Creek Sporting Club
Nov 9	A3LC +20 Networking Event @ Stoney's Bar & Grill, Denver
Nov 17	Industry Gala & ACE Awards Banquet @ Hyatt Regency Denver, Colorado
Dec 13	Breakfast with Board & Associate/Supplier Showcase @ TBD, Denver

2017 Northern Colorado Events

May 5	A/E/C Networking Event @ Rio Grande Restaurant, Fort Collins
Sep 20	Breakfast with the Board @ TBD, Loveland

2017 Southern Colorado Events

Apr 19	Breakfast with the Board @ TBD, Colorado Springs
--------	--

2017 Mountain Events

Feb 23	Member Reception @ Glenwood Canyon Brewpub, Glenwood Springs
--------	--

Interested in sponsoring an event?

Contact Polly Mize at 303-388-2422 or email polly@agccolorado.org

On occasion, dates change and events are cancelled.
Please call or check www.agccolorado.org for the most up-to-date information.

Associated General Contractors of Colorado

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Building Colorado Together

UPCOMING EVENTS & TRAINING

JANUARY-DECEMBER 2017

Basic Stormwater Compliance Course

7:30am - 4:30pm @AGC Education Center

Jan 26	Jul 27
Feb 23	Aug 31
Mar 30	Sep 28
Apr 27	Oct 26
May 25	Nov 30
Jun 29	Dec 21

Advanced Stormwater Managers Course

7:30am - 4:30pm @AGC Education Center

Jan 5	Jul 6
Feb 2	Aug 3
Mar 2	Sep 7
Apr 6	Oct 5
May 4	Nov 2
Jun 1	Dec 7

Estimating Workshop (8-part series)

8 Wednesdays, 1:00pm - 3:45pm @ CITC

Mar 8	Apr 5
Mar 15	Apr 12
Mar 22	Apr 19
Mar 29	Apr 26

Introduction to Commercial Blueprint Reading

7:00am - 5:00pm @ AGC Education Center

Apr 20-21	Oct 12-13
-----------	-----------

Project Management Essentials

8:00am - 4:00pm @ AGC Education Center

Jan 25-27	Mar 8-10
Nov 29-Dec 1	

Leadership in the Field

8:00am - 5:00pm @ AGC Education Center

Planning & Cost Control	
Jan 6	Oct 6
Leadership & Communication	
Jan 20	Oct 20

Lean Construction Education Program

Times vary @ AGC Education Center

Unit 1: Variation	TBD
Unit 2: Pull	TBD
Unit 3: Work-structuring	TBD
Unit 4: Last Planner System	TBD
Unit 5: Supply Chain	TBD
Unit 6: Pre-construction	TBD
Unit 7: Problem-Solving	TBD

Supervisory Training Program (STP)

times vary @ AGC Education Center

Unit 1: Leadership & Motivation	TBD
Unit 2: Communication	Fridays: Feb 24, Mar 3, 10 & 17
Unit 3: Planning & Scheduling	Fridays: Jan 20, 27 & Feb 3, 10
Unit 4: Contracts & Documents	TBD
Unit 5: Productivity & Costs	TBD
Unit 6: Risk Management	TBD

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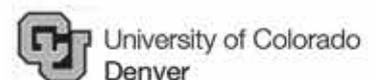
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Your AGC Colorado membership can help expand your network, gain new partners, meet industry leaders, and secure more business. You can connect at events such as our GC Showcase, Specialty Contractors Showcase, Annual Golf Tournament, Hockey Fundraiser, Clay Shoot and many others in Denver, Northern Colorado, Colorado Springs and the Mountain Region.

MANAGE AND GROW YOUR WORKFORCE

AGC is committed to workforce maintenance and development. AGC is your best source for tools to develop existing management and craft employees, scholarships for construction management students and venues for recruiting new people into the industry.

UNDERSTAND THE LATEST TRENDS AND BEST PRACTICES

AGC America's leading construction economics experts detail current and future trends of the construction industry and provide news about today's construction marketplace.

Gain access to innovative training and education programs such as LEED and Lean Construction classes, Leadership in the Field series, Project Management Essentials, Executive Leadership Academy and Supervisory Training Program.

PROSPER WITH AGC'S STRONG VOICE

Locally, AGC Colorado promotes construction issues and actively advocates for you. At the state legislature, we ensure laws and regulations enhance — rather than limit — your business operations. Nationally, AGC America stands up for you in the halls of Congress, at the White House, and in the courts.

Over 500 AGC Colorado construction companies and industry-related firms are making a difference in our industry and helping with economic development in our state. There is strength in numbers and the commitment of every AGC Colorado member is critical to our ability to be effective and speak with a unified voice.

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ADDITIONAL MEMBERSHIP BENEFITS

Health Insurance

Contractors Health Trust offers a comprehensive and affordable self-insured plan designed for salaried and hourly employees not covered by a collective bargaining agreement. It is available to AGC members with two or more employees — and the averaged increase over the last 4 years was just 4.4%

Workers' Compensation

As a member, you are eligible to apply for the AGC workers' compensation dividend program through Pinnacle Assurance. Eligible participants will receive up to 4 percent in premium discounts upfront. Program participants can also qualify for dividends based on your company's performance.

Safety Consulting and Training

Services include customized training seminars, onsite visits and consultant, safety program review and development, safety publications, awards programs and assistance with OSHA inspections.

Innovative Programs and Services

The OSHA CHASE Safety Partnership Program is a unique recognition program for companies with excellent safety efforts. Partnering with area OSHA offices in Region 8, AGC offers three levels of participation.

The Colorado Stormwater Excellence Program offers a unique compliance system. It is developed specifically for the vertical build jobsite and based on 100 percent BMP identification and management.

For more information, please contact: Andrea Berumen | Ph: 303-388-2422 | andrea@agccolorado.org
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Membership Application

AGC Colorado

General Information

Company _____ Join Date _____
 Physical Address _____ City _____ State _____ ZIP _____
 Billing Address _____ City _____ State _____ ZIP _____
 Phone _____ Fax _____ Toll Free _____
 Website _____ Number of Employees _____ Annual Volume \$ _____

Other Offices in Colorado

Company Name (if different from primary name) _____
 Address _____ City _____ State _____ ZIP _____
 Phone _____

Company Contacts

	Name	Title	Email	Phone
Primary:	_____	_____	_____	_____
HR / Benefits:	_____	_____	_____	_____
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Other:	_____	_____	_____	_____
Accounts Payable: Email	_____			

Membership Directory Information

Describe the type of work or service you provide to the construction industry (30 words or less please)

Membership Classification

Please check the box below that best describes your business.

General Contractor - As a general contractor, please indicate your firm's project area(s):
 Commercial & Institutional Civic / Municipal Industrial / Manufacturing Multi-Family Residential Public Works / Infrastructure Tenant Finish

Specialty Contractor - As a specialty contractor, please enter the appropriate CSI code(s) here:
 CSI Division _____ Sub Division _____ CSI Division _____ Sub Division _____
 (Refer to the attached list for CSI codes.)

Associate Members

Professional Firm Supplier Government Entity -
 As a Professional Firm, please enter the service categories that best describe your specific area of service.
 _____; _____ (Refer to the attached list for Service Categories)

As a Supplier member please enter the CSI codes or service categories, from the attached list, that best describe your area of expertise.
 _____; _____ (Refer to the attached list of CSI Codes or Service Categories)

Reason for Joining AGC/C

Work Comp Program Safety Services Legislative Influence Networking Environmental Health Plan
 Education/Training Discount Programs Other _____

How did you hear about the AGC?

I am a Former Member Mailer Industry Reputation Broker AGC/C Staff
 Member: Who? _____ Website/Email _____ Other _____



Membership Application

AGC Colorado

Colorado AGC/C Dues

Dues for General & Specialty Contractors are based on volume of work done in the previous year. Associate Member annual dues are a flat rate based on employee count. Please refer to the business volume chart below to determine your dues amount. AGC America dues are not optional and are part of your annual AGC/C membership.

General Contractor Members

GC Members are firms capable of undertaking work as a prime contractor with overall responsibility for the satisfactory completion of a project and perform 20% or more of their volume as a General Contractor.

DUES VOLUME	TOTAL DUES	DUES VOLUME	TOTAL DUES	DUES VOLUME	TOTAL DUES
Less than \$500,000	\$1,810	\$6M-\$7.99M	\$ 5,295	\$60M-\$69.99M	\$13,810
\$500-\$749K	\$2,020	\$8M-\$9.99M	\$ 5,820	\$70M-\$79.99M	\$14,855
\$750K-\$999K	\$2,335	\$10M-\$14.99M	\$ 6,895	\$80M-\$89.99M	\$16,435
\$1M-\$1.99M	\$2,595	\$15M-\$19.99M	\$ 7,425	\$90M-\$99.99M	\$18,010
\$2M-\$2.99M	\$3,280	\$20M-\$29.99M	\$ 9,360	\$100M-\$124.99M	\$19,580
\$3M-\$4.99M	\$3,800	\$30M-\$44.99M	\$ 9,885	\$125M-\$149.99M	\$21,155
\$5M-\$5.99M	\$4,330	\$45M-\$59.99M	\$10,410	\$150M+	\$22,735

Specialty Contractor Members

A construction firm who usually contracts to a general or an owner for specialized work and whose responsibility is the completion of a specific portion of a project and performs 20% or more of their volume as a Specialty Contractor.

ANNUAL CONSTRUCTION VOLUME \$	ANNUAL TOTAL	ANNUAL CONSTRUCTION VOLUME \$	ANNUAL TOTAL	ANNUAL CONSTRUCTION VOLUME \$	ANNUAL TOTAL
Less than \$1M	\$ 895.00	\$8 - \$9.99M	\$2,200.00	\$20 - \$21.99M	\$5,250.00
\$1 - \$1.99M	\$1,210.00	\$10 - \$11.99M	\$2,730.00	\$22 - \$24.99M	\$5,880.00
\$2 - \$2.99M	\$1,340.00	\$12 - \$13.99M	\$3,250.00	\$25 - \$29.99M	\$6,510.00
\$3 - \$3.99M	\$1,470.00	\$14 - \$15.99M	\$4,250.00	\$30 - \$39.99M	\$6,825.00
\$4 - \$5.99M	\$1,575.00	\$16 - \$17.99M	\$4,725.00	\$40 - \$49.99M	\$7,350.00
\$6 - \$7.99M	\$1,735.00	\$18 - \$19.99M	\$5,340.00	Over \$50M	\$7,875.00

Associate Members

Government Entities: Fixed fee of \$1,045 for any government agency or owner at the federal, state or local level.

Fees for categories below: 1-10 Employees \$1,045 | 11-29 Employees \$1,150 | 30+ Employees \$1,255

Supplier: Any firm furnishing equipment, material, or supplies to a contractor.

Professional: Any firm providing professional services to a contractor or supplier.

Payment Information

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Credit Card Number _____

Cardholder's Name _____ ZIP _____

Cardholder Signature _____

This application must be completed in its entirety, signed and dated. The firm listed on Page 1 applies for membership in the Colorado Associated General Contractors, a chapter of the Associated General Contractors of America, Inc. It is understood that this application is for membership in AGC only and participation in specific programs or services may be subject to additional criteria and/or enrollment as established by the Board of Directors. By submitting this application, the firm agrees to the terms and conditions of AGC's bylaws and to make timely dues payments.

Signature _____ Date _____



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