

INSIDE AGC Colorado

2015 Annual Magazine

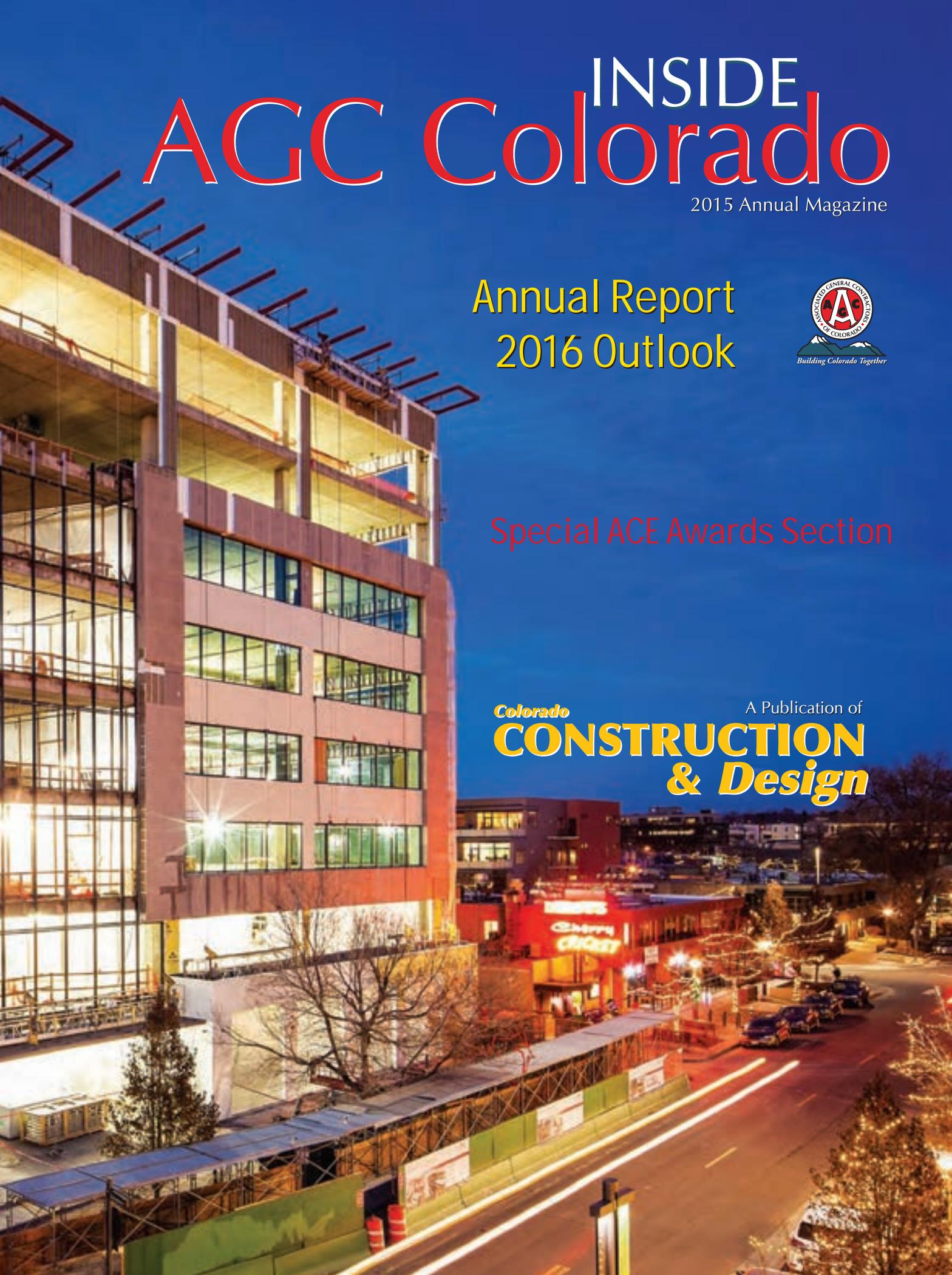
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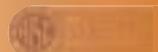
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2015 Annual Magazine

Features

- 20 **2015 Year in Pictures**
- 30 **Q&A**
Colorado Construction & Design sat down AGC Colorado incoming chairman Mark Reilly to talk about challenges, advice for new members and the long term outlook for the construction industry in Colorado.

Departments

- 14 **President's Letter**
- 16 **AGC Colorado Board of Directors**
- 18 **2015 Top 7 Wins for the Industry**
- 25 **AGC 2016 Outlook**
- 27 **AGC Workforce Development**
- 32 **AGC Committees and Councils**
- 80 **AGC Colorado Membership Benefits**
- 83 **Advertisers Index**
- 85 **AGC Colorado Membership Application**



On the Cover

The 250 Columbine construction project being completed by PCL Construction is just a great example of the many projects in Metro Denver.

Photo by Caleb Tkach, AIAP

2015 ACE Awards

- 36 **Jack Mincher People's Choice Award**
- 38 **Contribution to the Community**
- 40 **Meeting the Challenge of a Difficult Job**
Specialty Contractor
- 42 **Meeting the Challenge of a Difficult Job**
General Contractor
- 44 **Best Building Project under \$2M**
Specialty Contractor
- 46 **Best Building Project \$2-6M**
Specialty Contractor
- 48 **Best Building Project \$6-10M**
Specialty Contractor
- 50 **Project of the Year**
- 52 **Best Building Project over \$10M**
Specialty Contractor
- 54 **Best Building Project under \$10M**
General Contractor
- 56 **Best Building Project \$10-40M**
General Contractor
- 58 **Best Building Project \$40-70M**
General Contractor
- 60 **Best Building Project over \$70M**
General Contractor
- 62 **Construction Education Challenge**

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Winter 2016

Renovation and Adaptive Reuse
ACEC Engineering Excellence Awards

Winter / Spring 2016

Architectural Products, Mixed Use,
Office and Retail Development

AGC Colorado 2016

Membership Directory

Spring 2016

Healthcare, Assisted Living

Spring / Summer 2016

Site Work, Specialty Contractors

Summer 2016

Multi-Family Development,
Transportation

Summer / Fall 2016

K-12 and Campus Construction
Construction Careers

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GH Phipps wins ACE award for Science Pyramid project



Scott Dressel-Martin

- Project also wins Jack Mincher People's Choice Award / General Contractor
- Congratulations to Denver Botanic Gardens and BURKETTDESIGN, Inc.
- Complex structure showcases connections among plants, people and the environment
- Innovative strategies and materials a hallmark of the Pyramid
- Houses exhibitions and interactive displays rooted in science

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2016 – The Year to Invest in the Future of the Construction Industry

By Michael Gifford, MPA, IOM
President & CEO, AGC Colorado



2015 was a great year in the construction industry. According to the latest report from Dodge Data and Analytics (a great AGC partner) we will finish up with an 18.3% increase in construction volume in 2015.

Much of that increase is due to population growth at twice the national average, fueled by a huge in-migration rate. But we have also made our own luck with a series of disciplined regional investments in our economic future, including: T-Rex Trans Bonds (plus the local votes to fund transit); Convention Center funding; Stadium District support for Coors Field, Pepsi Center and Sports Authority Field at Mile High; DIA; FasTracks; National Western Center (new in 2015); and 1AforDIA (new in 2015).

So things are looking good for the future, right? Not so fast. We could fall under the weight of our own success as our continued population growth fills up our roads from Denver to DIA, Ft. Collins, Colorado Springs, and the mountains (and vice versa).

In fact, the number one reason that communities and regions go from first to last place is...wait for it...complacency.

So we will need to make 2 major investments in our industry in 2016. The first is transportation infrastructure. We will need to either find some state general funding for the roads I mentioned above (unlikely), or we will need to go to the ballot for a sales or gas tax increase. Not a fun thought, but neither were the other taxes we raised as a region to get where we are today. Stay tuned as we lay out the strategy in the next several months...

The second investment is in our own workforce. There is no better way to support that effort than to help recruit more people to our own apprenticeship program at CITC (at 600 students and growing), other apprenticeship and educational programs, and through AGC/CCA's www.buildcolorado.com website. I invite you to become a \$1,000 a year sponsor of that site so we can continue our growing advertising camping for our industry. Just call AGC at 303-388-2422 to join the effort. The future of our industry depends on it.

Colorado
**CONSTRUCTION
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2015 AGC Annual Report

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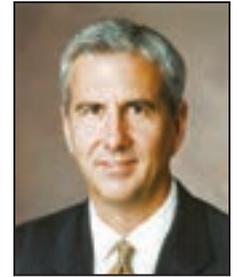
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Elected Directors through December 2017

December 2017

Elected Directors through December 2018

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AGC Colorado's Mission

To provide members a competitive edge through excellence in advocacy, collaboration, leadership, networking, workforce development and services.

AGC Colorado's Vision

Positioning AGC as a leader and unified voice of the Colorado Construction Industry.

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Harrison High School Construction Program

AGC and the Housing and Building Association of Colorado Springs teamed up to form a new high-school construction program at Harrison High School in School District No. 2.

Workforce Development Funding

AGC and CCA led the effort to gain \$10 million in workforce recruitment funding from the 2015 state legislature over the next 3 years. The funds are available to community colleges and apprenticeship programs.

Construction Defects Litigation Reform

AGC is a founding member of the HOA Coalition seeking construction defects litigation reform. While SB15-177 failed in the 2015 legislative session, we did gain approval of local construction defects reform ordinances in 11 cities covering over 2 million people in Colorado. Cities include:

- Dougllass County
- Parker
- Lone Tree
- Littleton
- Lakewood
- Wheat Ridge
- Aurora
- Arvada
- Commerce City
- Denver
- Colorado Springs

National Western Center

AGC sat on the campaign committee for the National Western Center project and

raised significant funding for the campaign. It was approved by the voters in November, 2015 by a 65-35 margin and includes \$1.1 billion in funding for new visitor buildings and related infrastructure at I-25 and I-70.

DIA Development

AGC was a main supporter of the campaign to open up 1,500 acres of DIA land and 9,000 acres of Adams County land to commercial development. Denver/Adams County 1A was approved by a wide margin in both counties. This is a 20-year blockbuster work program for AGC member firms.

Colorado Springs Road Funding

AGC was a member of the campaign committee that scored a 65-35 victory for infrastructure funding in Colorado Springs. Measure 2A provides \$50 million a year for the next 5 years for road improvements through a .625% city sales tax increase.

K-12 School Construction

AGC was the sole construction industry supporter for the Prop BB campaign, a state ballot measure to invest an additional \$40 million in K-12 school construction. Prop BB was approved in November, 2015. The funds will go to the state's BEST program for K-12 school construction grants to local school districts. 🏠

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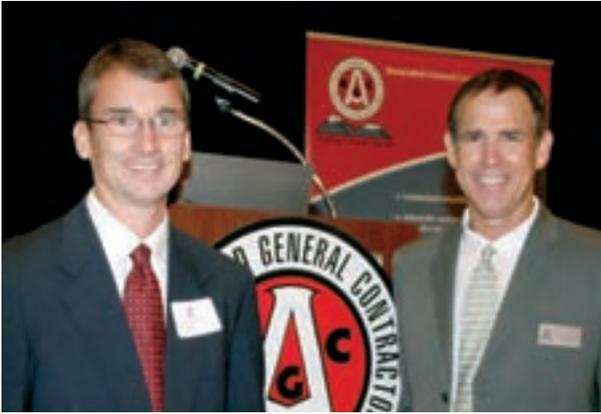
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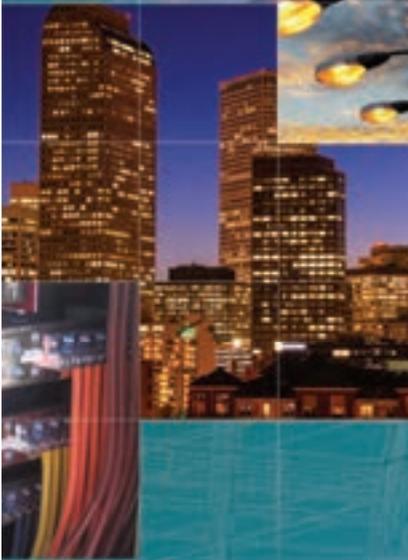


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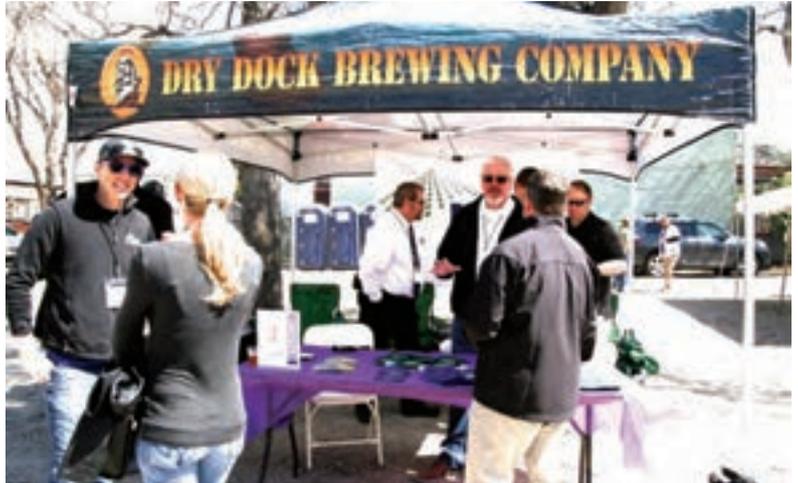
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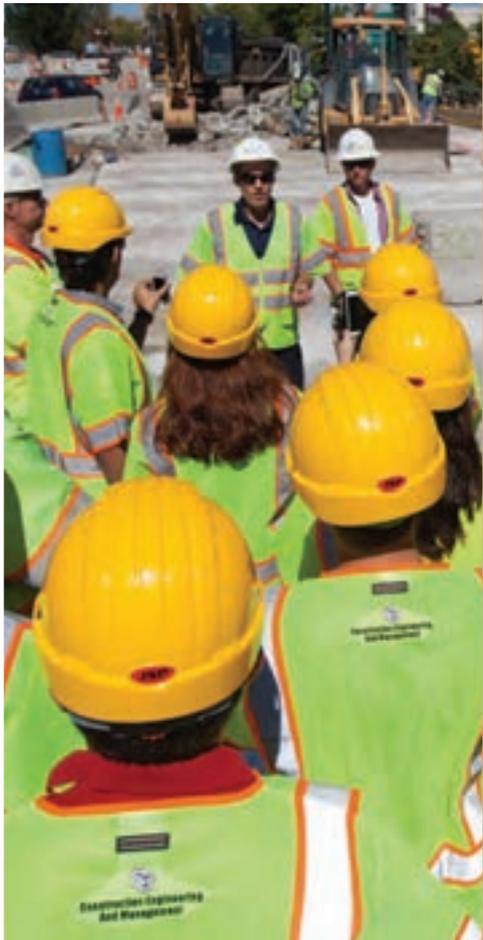
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AGC leads the charge to grow the market for construction and find the workforce to do the work

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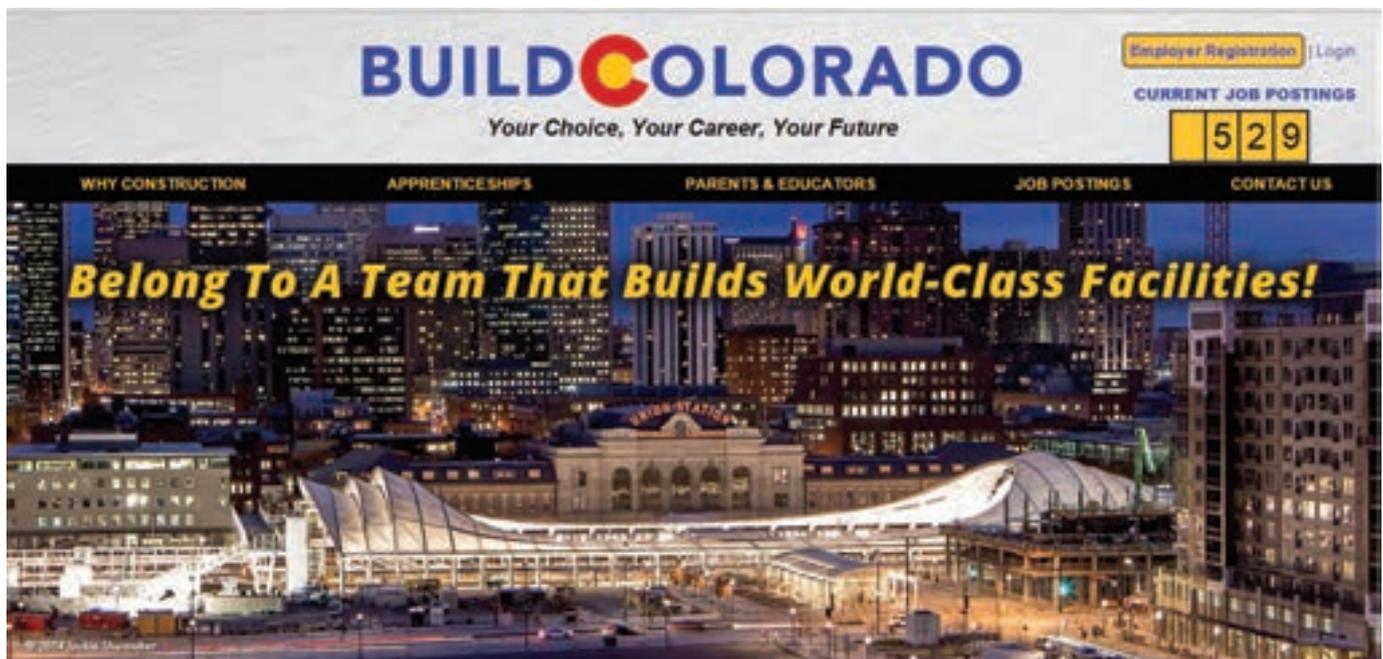
Colorado Springs Road Improvements

Citizens in Colorado Springs approved a .625% increase in the sales tax (less than a penny) for 5 years to make road and street improvements. The program will provide \$50 million a year for the next 5 years for critical upgrades to help kick start economic development and job creation in the city. Watch for news on several of the City4 Champions projects to surface in 2016 as well as Colorado Springs gains momentum from the investment in infrastructure road improvement program.



BuildColorado.com

We have shifted from finding the work, to finding the people to do the work. AGC/CCA have created the leading industry recruitment website www.buildcolorado.com to get the job done. Please support the effort to help recruit more people to our own apprenticeship program at CITC (at 600 students and growing), other apprenticeship and educational programs, and current job openings. How can you do that? Become a \$1,000 a year sponsor of the site so we can continue our growing advertising campaign for our industry. Just call AGC at 303-388-2422 to join the effort. The future of our industry depends on it.





Photos Provided by: Mitch Bowers Photography

DIA Commercial Development

The 1A for DIA campaign put 1,500 acres of DIA area land into commercial development. Less known is the 8,000 acres of Adams County land surrounding airport property that is also now in play. AGC will provide more details to members about this blockbuster opportunity as it becomes available.



National Western Center

Denver and CSU will begin site and building design for the \$1.1 billion in infrastructure, riverfront landscape, visitor buildings, and academic agriculture buildings on the campus. For more info see the National Western Center website at www.denvergov.org

You and Your Firm Can Help Grow and Improve Our Workforce

The future is in your hands. Take action now!

Only AGC and CCA members can advertise positions on www.BuildColorado.com, a construction-specific website. To date, we have over 500 positions advertised and more than 15,000 visits by people looking for work and a career in construction.

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2. Sponsor the website at an investment of \$1,000 per year, to help us increase the marketing of the site. We'll place your company logo (with a link to your website) on the job-search page.
3. Place a BuildColorado.com banner on your jobsite fences.
4. Distribute [Build Colorado](http://BuildColorado.com) business cards to prospects.

Call us at 303.388.2422 to get involved. The future of our workforce is in your hands!

The market has switched from finding work, to finding people to do the work. AGC has a full suite of workforce development programs and efforts designed to lead the industry in finding people to join our industry.

High School Construction Programs

The High School Preparatory Academy along with the Career Readiness Academy, located at Harrison High School in School District 2, has a new career and technology program. Jeff Stuber, of Southwestern Community College in Creston Iowa, leads the new Construction Technology program in collaboration with two community partners -the Colorado Springs Housing and Building Association and Associated General Contractors of Colorado. AGC and HBA are starting 2 other programs in January 2016 and September 2016. Funding comes from a opt-out building permit fee collected by Pikes Peak Regional Building Department.

Colorado Construction & Design Career Days

AGC and other industry groups organize Colorado Con-

struction & Design Career Days, an event that invites 650 high school juniors/seniors to a day-long construction career show with over 60 hands-on activities from building a wooden box to operating heavy equipment to designing a room on a computer.

www.BuildColorado.com

AGC and CCA have launched BuildColorado.com, a workforce development website designed to recruit new entrants to the workforce for current job openings, and apprenticeship and education programs. The site has significant traffic on the apprenticeship page and the job posting page. AGC and CCA advertise the site on billboards, bus backs, electronic signs in restaurants, and on various social media avenues.

Construction Industry Training Council

AGC hosts the CITC apprenticeship program (U.S. Dept.

of Labor approved) at its campus in Denver. The program has 600 students in 6 crafts:

- Carpentry
- Electrical
- Masonry
- Pipefitting
- Plumbing
- Sheet Metal

AGC Supervisory Training Program

AGC offers the 6 unit STP program for superintendents and foreman of general contractor and specialty contractor firms. The curriculum just received a \$1 million plus update for current construction practices and is offered at 90 different AGC Chapters across the country.

Education Programs

AGC offers education programs for general and specialty contractor firms including:

- BIM – Building Information Modeling
- LEAN Practices



- Field Supervision
- Project Management
- Stormwater Basic
- Stormwater Administrator (advanced)
- Blueprint Reading
- Curt Dale Roles and Relationships (architect, contractor, engineer) Seminar

AGC Future Leaders Forum

AGC member firms fund an innovative leadership development program for emerging construction professionals. 50-75 individuals from the leading Colorado construction firms (both general contractors, specialty contractors and suppliers) gather each month to hear from industry experts on important leadership topics. The AGC FLF group has also endowed scholarships at the CM programs at CSU and CU Boulder, funded the endowment

for the CSU CM Cares program, and has established a mentoring program with the AGC Student Chapters at CSU and CU Boulder.

AGC Executive Leadership Academy

AGC offers an Executive Leadership Academy with top national speakers for construction industry employees ready to move from project level management to the C-suite. The 2016 Executive Leadership Academy is scheduled for Feb. 11-12, 2016. Applications are being accepted at the AGC at 303-388-2422.

Scholarships

The AGC FLF group has endowed scholarships at the CM programs at CSU and CU Boulder. AGC also has an AGC/SW Region of Carpenters LMCC Scholarship at the CSU CM Program.

High School/Community College Construction Programs

AGC has entered into a partnership with Emily Griffith Technical College to develop a pre-apprenticeship program for construction trades.

Workforce Development Legislation

AGC achieved several workforce development bills in the state legislature in 2015. Those include \$10 million in outreach and recruitment funds for community college and apprenticeship programs; and a bill to require high schools to treat CTE and trade programs equally with traditional academic programs when meeting state education requirements.



Students get hands-on at 2016 Colorado Construction Career Days



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Mark Reilly, West Region Senior Vice President of Operations, is responsible for operational performance and execution of construction activity. He has a Bachelor of Science in Construction Science and Management from Kansas State University and a Masters of Business Administration from Rockhurst University. Mark has been with JE Dunn Construction since 1984, and has led JE Dunn's Colorado operations beginning in 2000. In addition to serving as Chair of the Associated General Contractors of Colorado's (AGC) Board of Directors, Mark serves as a Board Member and Executive Committee Member of the Junior Achievement-Rocky Mountain. Past volunteer activities include Habitat for Humanity, Boy Scouts of America, and coaching youth baseball, football and soccer teams for the last 20 years.



Welcome aboard as Chairman of AGC Colorado. What are some of your goals for 2016?

First and foremost it's to continue the outstanding work done by those who have held the Chairman's seat over the last several years. I would like to thank Craig Clark for all his hard work and commitment as AGC Chairman for 2015. The entire leadership of the AGC staff and the Board have worked diligently to increase membership. While we want to continue growth, an important goal is to remain focused on the engagement of our current membership and provide service value to every member.

What do you most like about your involvement with AGC Colorado?

I like the fact that AGC Colorado is an inclusive group with diverse representation of our industry that extends well beyond just General Contractors. I also enjoy that it is a group committed to "action" that results in improving our local construction industry.

What do you see as some of the biggest challenges facing the industry in 2016?

It's a great time to be in construction here in Colorado. The local market is strong and the future continues to look bright. But there is not any one of us in the business that is not challenged daily to attract the necessary workforce to staff our projects. I believe the current stat is for every four workers retiring there is only one worker entering into the construction trades. We must work collectively to reverse this trend and AGC, specifically here in Colorado, is committed to workforce development to grow an adequate and available pool of skilled trades.

What would you have to say to a prospective AGC member?

If you are interested in improving our industry there is no better place to make an impact than involvement in AGC Colorado. Dig below the surface of the benefits of networking and you will find other areas in which you can

engage and increase you and your employee's knowledge. There is not an event, meeting or educational opportunity that I attend thru AGC where I don't walk away feeling better informed and engaged in our great industry.

What do you feel is the long-term outlook for the construction industry in Colorado?

I feel very excited for the future of construction in Colorado! It all starts with our unbelievable surroundings that lead to Colorado being a destination of choice for people of all ages. In my 16 years living in Colorado I have been impressed with our political, civic and business leader's vision and passion towards growth. We will always be an industry that contends with market variation, but with strong leadership, vision and a beautiful backyard it's hard to not be excited by our long-term future. 

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DENVER BUSINESS JOURNAL



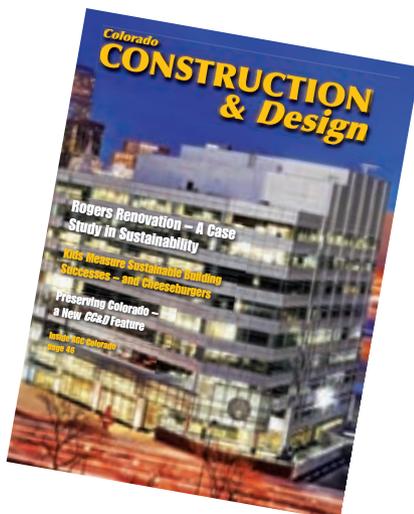
2015 BEST PLACES TO WORK



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Get Involved to Get the Most From Your Membership Join an AGC Colorado Committee that Best Fits Your Needs

Volunteering on one of AGC Colorado's committees is about engaging with your peers, building a network of people who face the same challenges and opportunities as you, gaining valuable information and expertise from construction industry leaders, and having a positive impact on the industry.

Getting involved is the best way to get the most from your Membership. Check out the committees listed below and find the best fit for you. We welcome you to join us.

AGC Committees

Industry Gala & ACE Awards Committee

Designs the ACE Awards criteria and plans the annual event that honors members for the best construction projects of the year.

AGC Board of Directors

Develops and updates the strategic plan for the organization, approves policies and sets the annual budget.

A3LC

The AIA/AGC/ACEC Liaison Committee facilitates communication and problem solving between the disciplines to conduct roles-and-relationships

seminar roundtable discussions with top executives.

Associates Council and Board

Represents the interests of over 200 AGC Colorado associate members (professional firms, suppliers and government entities). In addition to planning several social events to encourage networking, the council serves a vital role in providing speakers for education programs.

All associate members are welcome to participate on the council and run for one of the nine elected board positions or one of the three officer positions: president, vice president or treasurer.

Construction Career Days Committee

Plans the annual Construction Career Days workforce-development event.

Future Leaders Forum

Provides an avenue for young construction professionals to engage with the association and prepare themselves for the future challenges of the industry. One of the most vibrant, active and rewarding groups in AGC Colorado. Social activities included jobsite tours, a clay shoot and holiday party. To become a

member of the FLF you must be nominated by your company's leadership, complete an application form and submit an FLF dues payment.

Legislative Committee

Carries out legislative policy and represents AGC before the state legislature.

Northern Colorado Committee

Plans hot-topic meetings and social events to grow the northern AGC membership and attendance at northern area events.

Safety Council

Develops and maintains an accident-prevention program and reviews safety legislation.

Southern Colorado Committee

Plans hot-topic meetings and social events to grow the southern AGC membership and attendance at southern-area events.

Subcontractor Relations Committee

Identifies and discusses issues of concern between general contractors and subcontractors.

Specialty Contractors Council

AGC is one of the largest organizations representing the interests of specialty contractors, with the goal of promoting best practices and fairness throughout the construction industry. Specialty contractors within AGC have a strong voice, through the Specialty Contractors Council, in which to identify, respond to and solve industry issues such as workforce retention, general-contractor relations and prompt payment.

The co-chairs of the group sit on the 34-member AGC Board of Directors, along with four other elected specialty contractor members. Every three years a specialty contractor member can be elected as the AGC Colorado chairman. 

COMMITTEE LIAISONS

To learn more about a particular committee, contact the liaison person listed below at 303.388.2422 or by email.

Michael Gifford

MGifford@AGCColorado.org

Board of Directors, Collective Bargaining Committee, Legislative Committee, AGC-Carpenters LMCC

Bryan Cook

Bryan@AGCColorado.org

A3LC, Specialty Contractors Council, Subcontractor Relations Committee

Andrea Berumen

Andrea@agccolorado.org

Associates Council, Industry Gala/ACE Awards Committee, Northern Colorado Committee, Southern Colorado Committee

Andy LeMay

Andy@agccolorado.org

Safety Council



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The Industry Gala & ACE Awards

On November 13th, 2015, Over 700 contractors and industry leaders attended the AGC Colorado Industry Gala and ACE Awards banquet at the Hyatt Regency Denver Tech Center. Seventy-one entries, submitted by 45 AGC Colorado member companies, demonstrated the outstanding creativity, skill and excellence of Colorado's builders, architects, engineers and specialty contractors. Winners were recognized with three award levels including ACE, Silver and Bronze. There were also awards presented for the Jack Mincher People's Choice – one each for general contractor, specialty contractor and the Construction Education Challenge Award. In the following pages, we'll explore the range of exemplary projects that are making Colorado one of the most dynamic places in the world for new building...



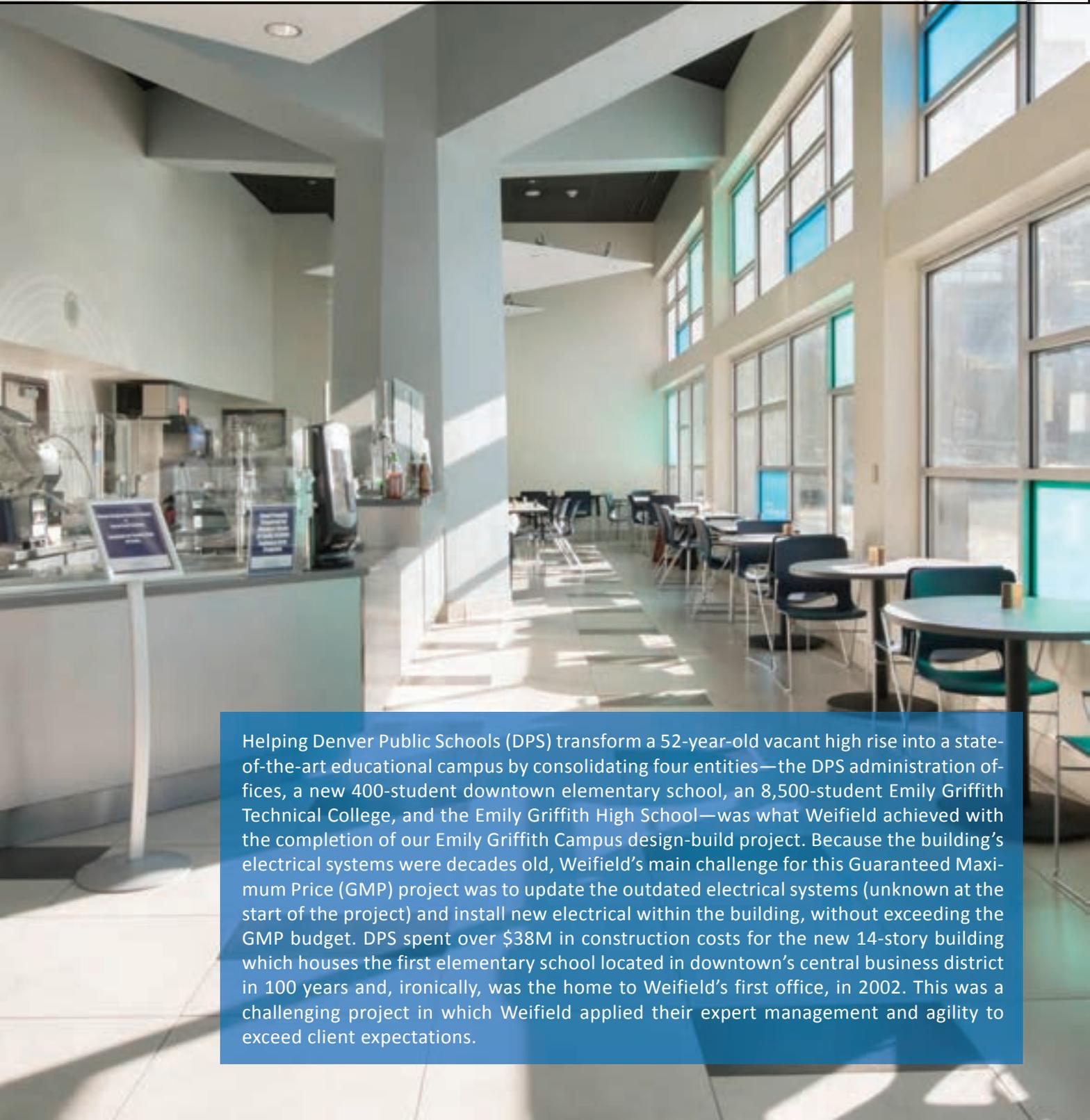
2015

ACE
Award for
Construction Excellence



THE JACK MINCHER PEOPLE'S CHOICE AWARD

Once upon a time, in a galaxy far, far away... well actually, it wasn't that far away. In fact, it was right here on planet Earth. There was this man who said, "I have a dream." But this man was from Colorado and his dream was to recognize and honor Colorado contractors and showcase their best building projects. His name was Jack Mincher. During Jack's 1987 presidency of AGC, he envisioned and created the ACE awards to celebrate the year's best work. As a way to say "thanks" for his vision, the ACE Awards Committee established the Jack Mincher People's Choice Awards in 1995.



Helping Denver Public Schools (DPS) transform a 52-year-old vacant high rise into a state-of-the-art educational campus by consolidating four entities—the DPS administration offices, a new 400-student downtown elementary school, an 8,500-student Emily Griffith Technical College, and the Emily Griffith High School—was what Weifield achieved with the completion of our Emily Griffith Campus design-build project. Because the building's electrical systems were decades old, Weifield's main challenge for this Guaranteed Maximum Price (GMP) project was to update the outdated electrical systems (unknown at the start of the project) and install new electrical within the building, without exceeding the GMP budget. DPS spent over \$38M in construction costs for the new 14-story building which houses the first elementary school located in downtown's central business district in 100 years and, ironically, was the home to Weifield's first office, in 2002. This was a challenging project in which Weifield applied their expert management and agility to exceed client expectations.



Denver Botanic Gardens opened the new Science Pyramid and immediately found an audience. The futuristic design that seems to spring from a lily pond in the middle of one of the state's top attractions stretches the typical visitor experience. The Science Pyramid is intended to address the role of biomimicry in our lives, that is, the way in which natural features in plants and animals inspire innovation and actions in people.

The construction itself was a stretch of technique and innovation. The 5,258-square-foot structure has 16 sides, connects over 1,000 pieces of structural members (each piece – yes, every one – unique, not a duplicate with another), steel with almost no 90° cuts, covered in honeycomb-shaped plates, electrified with custom photovoltaic panels, and surrounded by rare and sensitive plants. Oh yes, did we mention the Gardens had record attendance during the construction. The construction site was completely surrounded by the garden, guests and caretakers.

CONTRIBUTION to the COMMUNITY

ACE AWARD



From the beginning, Howell Construction was determined to be a key contributor to this important project, which serves one of the Denver metro area's chronically underserved communities. Over the past 50 years, Howell has donated more than \$1.5 million to the Boys & Girls Clubs and continues to sponsor several annual fundraising events. Additionally, Howell staff and their spouses have donated a considerable number of hours as volunteers for the club programs, teaching classes in life skills, literacy, and job opportunities. The Suncor Club was a natural choice for the next generation of giving.

As a natural learning experience as well as to foster a sense of pride for club members, Howell involved the Boys & Girls Club kids throughout the construction process. From the groundbreaking, to a hard hat tour midway through construction to the grand opening, the club members watched a valuable addition to their community – and to their lives – being built.





PCL Construction Services, Inc.

Mile High United Way Morgridge Center for Community Change

SILVER

Duro Electric

The Action Center

BRONZE



MEETING the CHALLENGE of a DIFFICULT JOB

Specialty Contractor

ACE AWARD

Sturgeon Electric Company, Inc.

Saint Anthony Hospital
North Health Campus

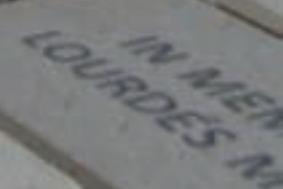


When Sturgeon was awarded the Saint Anthony North Health Campus, they knew they were facing a major challenge; completing a 350,000SF design-build hospital within a schedule as aggressive as their 103-year-old company has ever seen. Planning and coordination would be critical to project success. No one could have anticipated the historic flooding that would soon ravage Colorado during a crucial phase of project construction.

The storm referred to as the "thousand-year-flood" swept across Colorado in mid-September 2013; regions of Colorado accumulated 18" of rainfall over five days, doubling the anticipated yearly rainfall. . By the time the storm finally faded, the Saint Anthony North Health Campus needed its own form of resuscitation.

Project success required eliminating waste, specifically in the form of unnecessary equipment, waiting for materials or information, and miscommunication causing re-work. Understanding job trends in order to identify solutions as soon as possible would mean success.

A motivated team and strong corporate safety culture ensured that a compressed schedule would not compromise safety; they worked the entire project duration over 160,000 hours - with zero lost-time injuries.



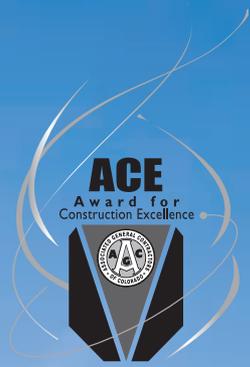


Intermountain Electric, Inc.
UCHealth Poudre Valley Hospital - Building "E" Electrical Upgrade



Adolfson & Peterson Construction

Vanguard Classical School K-12



By looking at Vanguard Classical School’s East Campus today, one would never know the structure was formally an industrial building manufacturing hats. With extensive work, the adapted building is now a healthy and modern K-12 school. The transformation required rezoning the site and facing design and construction challenges that come from making a manufacturing building into an educational facility. Adolfson & Peterson Construction (A&P) helped provide cost solutions and feasible design and construction services to transform an existing building instead of building a ground-up school.

The chosen 115,000-sf structure was structurally unsound and leaning with walls beyond repair. The 2-story building was plagued with mold, asbestos, leaking walls, and without as-built drawings. From needing to expand areas to meet code, fitting in an elevator for ADA requirements, and changing the roof structure, converting an industrial site to a school-zone required more work than just permitting and municipal coordination. With a massive delay in the project of obtaining the property and stormwater permits, the project’s schedule was condensed from 8 months down to 5. The team was able to maintain their commitment and finished the project on-time for students to arrive for the school year.

The design is based on student-centered experiences and includes a series of flex-use spaces designed to accommodate external events for community use. The building is wired for technology and classrooms feature Mimio-Boards, which are sensor-activated smart boards. Daylighting was incorporated to allow external light to penetrate deep into the building.



MEETING the CHALLENGE of a DIFFICULT JOB

General Contractor

ACE AWARD





Fransen Pittman General Contractors
DTC 5

SILVER



Haselden Construction, LLC
UW Arena Phase 1

BRONZE



BEST BUILDING PROJECT under \$2M

Specialty Contractor

ACE AWARD

Associated Building Specialties, Inc.

Shoot House

Associated Building Specialties took a preliminary sketch and concept idea from the end-user and converted an empty metal building into a tactical shoot house. A surveillance system, tactical breach door, FlexTact modular panel system, observation mezzanine and perimeter walls were all architecturally detailed, designed and incorporated together to create the final product: a fully functional force-multiplier training facility.

The existing building contained structural roof trusses which required extensive coordination with the observation mezzanine system erected directly above the actual training area. Working within an existing space presented challenges in meeting the owner's requirement for a spectator area. Further coordination was required to align mezzanine supports in locations where they would not interfere with FlexTact's basic function: Panel mobility on demand.

The moveable panels included doors, windows and solid units, designed to allow the owner the ability to create various environments including apartments, offices, and commercial spaces. These different environments provide real-world training opportunities for active shooters, hostage situations and other tactical training. Each panel is designed to withstand the impact of a 250 lb+ person in a combat situation. Simunitions are non-lethal live rounds used in firearms to provide a real-world shooting environment.

Douglass Colony Group

Terumo BCT

SILVER



Colorado Hardscapes, Inc.

Johnson Habitat Park

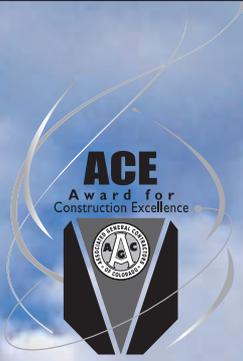
BRONZE



BEST BUILDING PROJECT \$2-6M

Specialty Contractor

ACE AWARD



Weifield Group Contracting Union Station Block A Project

Located at 1650 Wewatta, the Weifield's Union Station Block A project involved the design-build of a new 404,077 sq. ft., 287-unit, 21-story high rise apartment building that sits atop a two-story, below-grade parking structure. Floors 5-21 house the apartment units; 69% of the apartment units are 1-bedrooms, 25% are 2-bedrooms, and 6% are studio apartments. The ground floor features 7,000 sq. ft. of retail as well as lobby, utilities, and other building functions. Additional building amenities include a fitness club, yoga studio, pool and lounge area, an outdoor courtyard space, and 24-hour concierge.

Perhaps the most difficult part of the project was the continual modifications to the design during construction, impacting our project progress. Due to these changes, we periodically went back and revised some of our previously installed work. However, because of our expert management and agility, these revisions had no impact to our project schedule.

Because of the various project phases happening simultaneously, substantial communication and coordination across the subcontractor teams was needed to ensure Weifield could keep to our schedule, so Weifield met with the other subcontractors on a daily basis. In the eleventh hour, Weifield worked a lot of hours and worked through a lot of situations to ensure the owner got their temporary certificate of occupancy on-schedule.

Concepts in Millwork, Inc.

St. Anthony's North Hospital

SILVER



Murphy Company

Breckenridge Brewery

BRONZE



BEST BUILDING PROJECT \$6-10M

Specialty Contractor

ACE AWARD

Ludvik Electric Company

University of Colorado Boulder
Campus Utility System Upgrade

The entire upgrade consisted of the remodel of a 105 year old plant on campus known as the West District Energy Plant (WDEP) and a new state-of-the-art 72,000 square foot facility known as the East District Energy Plant (EDEP). The scope of work consisted of a wide range of installations that included 13.8kV electrical distribution to Low Voltage controls, and accordingly Ludvik Electric was called to action as the “complete package” contractor of choice.

With the scope of work ranging from 13.8kV to controls coupled with the operational status of the plants, it was necessary for them to implement a detailed Method of Procedure (MOP) process throughout construction. Daily Pre-Task plans were tied into the MOP and Scheduling process to insure that all workers were aware of the risks around them and trained to execute them with precision. With Ludvik’s onsite management team, Corporate Safety Director, and Corporate Safety Culture, 75,000 man hours of work was performed without a lost time incident!

With the remodel of the “new” WDEP along with the EDEP building, Colorado Universities campus utilities system is not only prepared for the expansion ahead, but is now equipped with a new facility (EDEP) that is designed to not only serve the current campus, but all campus expansions planned into the future. This project was truly a one of a kind experience for all that were part of the team! With the efficiencies of the new facilities, this project is pursuing LEED Gold certification and will be a model of efficiency for buildings of this capacity moving forward in the future!

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Mortenson Construction

Saint Joseph Hospital

Building an 831,000 square foot hospital in a dense urban location presents numerous challenges on its own, yet the daunting challenge on the new Saint Joseph Hospital – build this very large and complex project in 30 months – created additional pressures for the design and construction team. Driven by regulatory deadlines, the new hospital had to be open and operational by January 1st, 2015.

The project had to go “beyond fast-track” to “psycho track”, according to Rob Davidson, principal for H+L Architecture, one of three architecture firms on the design team.

The new hospital includes 346 prefabricated enclosure panels with an average size of 30’ x 15’. These panels are complete with interior spray insulation, exterior sheathing and moisture membrane, as well as exterior cavity insulation and brick ties. This prefabrication allowed the building enclosure to advance very quickly, enabling interior work to begin in a protected environment, which could not have happened with traditional methods of construction. Panel mock-up production began at a very early stage to allow for a trial assembly and test of the process. The team received valuable feedback to inform the balance of the fabrication and installation process, ensuring success during final installation.

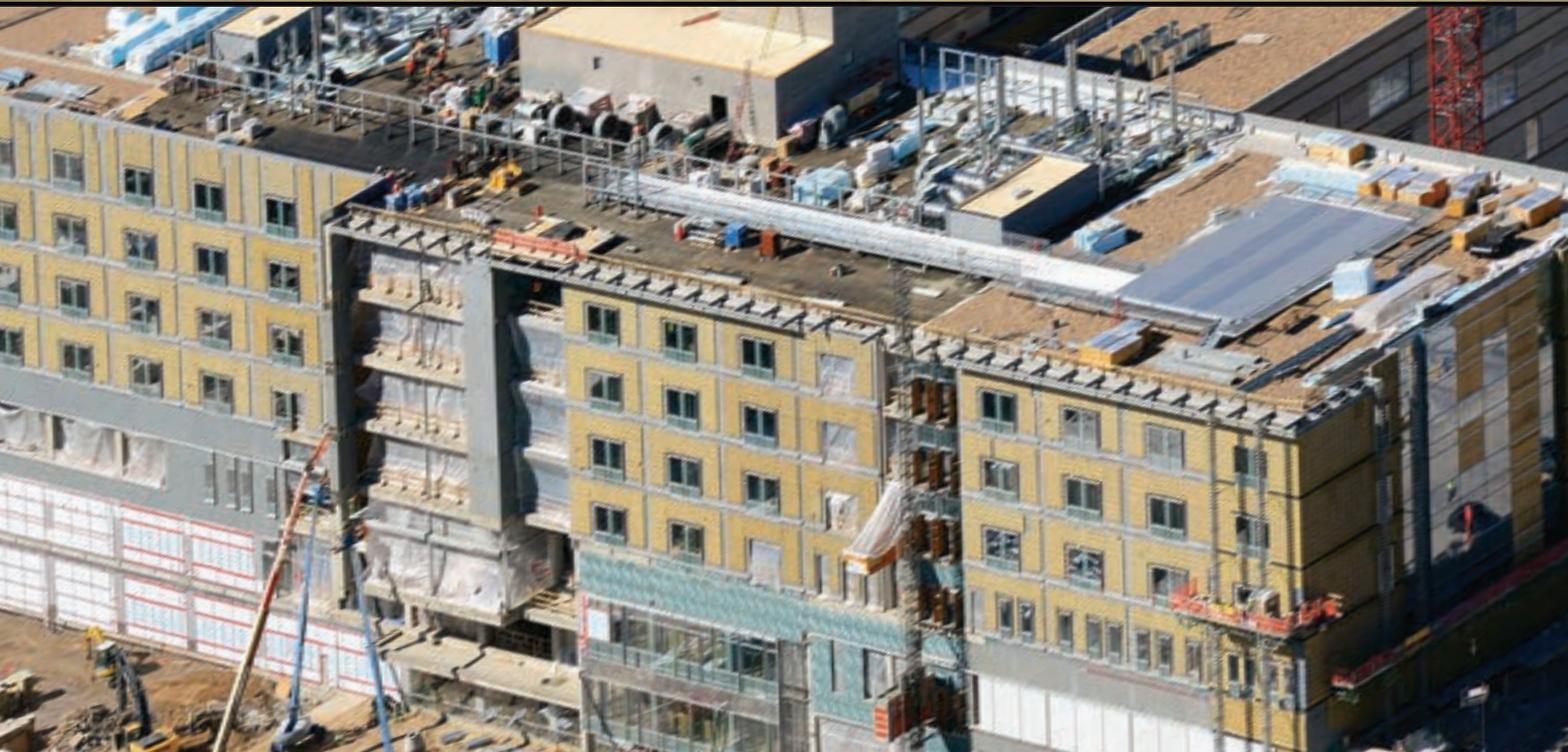
The safety benefits from assembling some of the most complicated and critical elements in an off-site controlled environment warehouse and the reduced congestion of both personnel and materials at the site add to the logic of prefabrication. Virtual and physical mockups allowed every component to be tested and agreed upon – all while the foundations for the new hospital were being excavated. The final pod design was then implemented into the overall design, allowing for production to begin as soon as possible. The mock-ups helped all stakeholders review and revise the product to ensure final design decisions met owner needs and eliminated any surprises.

The demand on the construction industry as a whole is to “build it better, build it faster, build it smarter”, and the project teams leveraging manufacturing-based innovation such as prefabrication and collaborative thinking are helping meet that goal. The new Saint Joseph Hospital saw its first patient on December 13, 2014. Throughout its construction, architects, healthcare professionals, and community members ensured that every design element and building feature would help create the best possible patient experience.



PROJECT of the YEAR

ACE AWARD





The Value Engineering (VE) and innovative management approach which Sturgeon brought to the STRP project provided great savings and reduced waste for the owner. They worked diligently to reduce costs for materials and labor by implementing several alternatives from the original design. The enormous scale of the project and schedule expectations perpetuated considerable challenges, which were shaped by the goals of the City and County of Denver, severely congested construction access, and limited resources for qualified labor.

The imposing building can be seen from 30 miles away, but as massive as it is, it surprisingly only represents 1/3 of the new upgrades known as the South Terminal Redevelopment Project (STRP).

Comprising three new large projects which would individually be the envy of most any U.S. city, the \$544 Million trio of integrated infrastructure projects which make up STRP will elevate the Denver region to a new nationally competitive level over the next several decades.

Sturgeon Electric employed Lean Construction methods, such as Just-In-Time delivery and the Last Planner System, reducing deliveries.

Sturgeon Electric provided nearly 20 VE solutions to the owner, resulting in approximately \$4.4 million in savings overall.

BEST BUILDING PROJECT over \$10M

Specialty Contractor

ACE AWARD

Sturgeon Electric Company, Inc.

South Terminal Redevelopment Project at DIA

Encore Electric

Saint Joseph Hospital Heritage Project

SILVER



RK Mechanical

DIA HSTE: Westin Hotel Project

BRONZE

GH Phipps Construction Companies

Denver Botanic Gardens Science Pyramid

The small job site location in the heart of a busy cultural facility presented a series of challenges. Because of the pyramid's tight site, it was not possible to deploy dump trucks into the gardens; instead, soil was removed through the Gardens' service tunnel with skid steer loaders, then stockpiled in a parking lot to be hauled away. GH Phipps had to pump the concrete from a location on Gaylord Street, a block west of the Gardens. This work had to be done early in the morning, before the Gardens opened, but not so early that it disturbed the surrounding residential neighborhood. Construction could not jeopardize the circulation flow of the gardens, and plants and trees could not be disturbed, but a route was established providing access to the pyramid.

The building is the first of its kind; many systems had to be integrated, refinement of the design continued into the construction phase. Teamwork was crucial. Each hexagonal panel had to be measured with modeling software to adjust to the building's sloped faces in order to fit the panels together. The roof layers had to line up with the angular frame below (round primary tubes supported by square secondary tubes), so the panels would appear to fold perfectly over each seam of the pyramid's walls. During installation, four subcontractors – framer, roofer, glazer, Swisspearl installer – had to continually circle the pyramid making sure that each panel was properly installed at the correct angle for a correct fit.



BEST BUILDING PROJECT under \$10M

General Contractor

ACE AWARD

Adolfson & Peterson Construction

University of Colorado Health Cancer Center Phase II

SILVER



JE Dunn Construction

Fallen Fire Fighter Memorial Expansion

BRONZE

BEST BUILDING PROJECT \$10-40M

General Contractor

ACE AWARD

With a project that has been in the media a lot and had multiple opening dates, pedestrians were often on site. Safety was extremely important on this job. Any work going on was scheduled in pedestrian-free zones. Managing safety and access was a constant for the project team.

All trades on site had to attend and received a hard hat sticker so anyone on site without the safety orientation could be easily identified.

Hyder instituted an interactive safety award program to recognize workers who went above and beyond to correct unsafe work and promote safety. Barbeque luncheons were held several times to encourage safety. Workers who had been recognized received safety prize tickets and were included in prize drawings to commend their achievements.

In addition, Hyder held weekly safety meetings, daily tool-box talks, and employed an on-site safety manager to walk the job-site daily. They also held daily huddles with the field foreman to go over logistics and construction and address any safety concerns. Each piece of unique equipment had its own specific safety orientation. Safety audits included monthly internal audits by the general contractor and major trades, as well as random third party audits.

The team also had to be very diligent about stormwater management on this expansive 12-acre site during one of the rainiest seasons on record. The team was often audited and always passed with an A. This process was managed by a third-party stormwater management plan.



**Adolfson & Peterson
Construction**

Lake County High School
Addition and Renovations

SILVER



Mortenson Construction

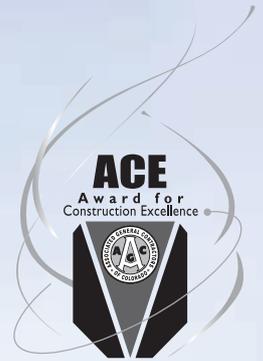
Rocky Mountain Lions
Eye Institute

BRONZE

Hensel Phelps
Ft. Carson Hangar

BEST BUILDING PROJECT \$40-70M
General Contractor

ACE AWARD



The 13th CAB ASB Hangar project had an aggressive schedule and challenging site within an active airfield. In order for it to succeed, the right team with the right plan was required. The Hensel Phelps/JACOBS approach was to aggressively attack any issues, provide decision-ready information to all stakeholders, and then follow through to make sure it happened.

Hensel Phelps' commitment to a "Zero-Accident" safety culture extends beyond the employees of Hensel Phelps to every subcontractor and vendor working on a Hensel Phelps project, resulting in one of the industry's best safety records, more than twice as safe as the national average. Hensel Phelps' Safety & Health Program is focused on accident prevention. The backbone of this approach is the use of project-specific Accident Prevention Plans designed around EM 385-1-1, OSHA Standards, client requirements, and other commonly accepted safe practices in the construction industry.

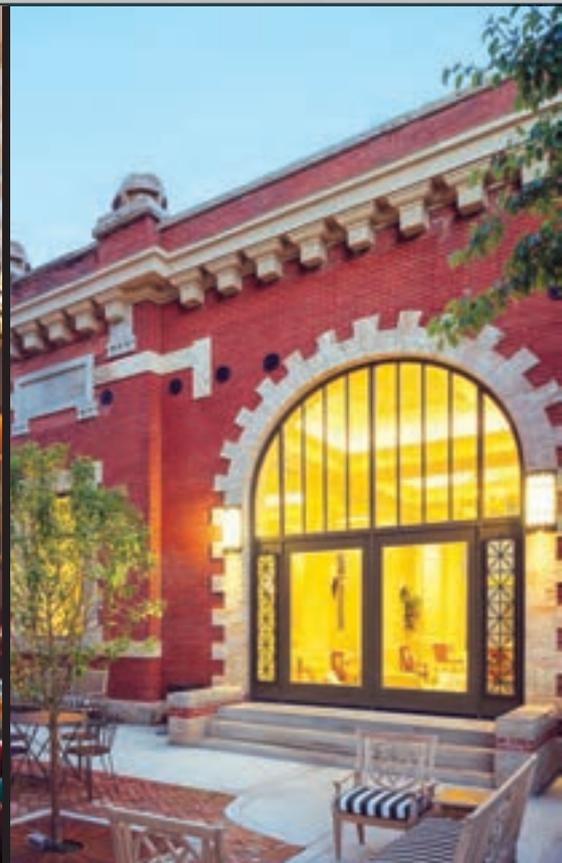


PCL Construction Services, Inc.
RTD Commuter Rail Maintenance Facility

SILVER



JE Dunn Construction
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The first private hospital established in Denver, the original Saint Joseph Hospital was founded by the Sisters of Charity of Leavenworth. It had undergone various modernizations and expansions over the years, but the hospital was aging and could no longer meet current, let alone new codes. "When I got here in January of 2010, the clock was ticking," says Bain Ferris, CEO of Saint Joseph Hospital, owned by SCL Health Systems. The new hospital needs included 365 beds, 1100 parking stalls, a stand-alone central utility plant, 21 operating rooms, including two hybrids, and 40 emergency department rooms.

The new hospital also presented an opportunity to create a new image and identity for one of Denver's oldest and most respected health care institutions. It is a model for the new era of hospitals with increased outpatient focus and the efficiency to help lower escalating costs of health care and better results in patient care. The safety benefits from assembling some of the most complicated and critical elements in an off-site controlled environment warehouse and the reduced congestion of both personnel and materials at the site add to the logic of prefabrication.



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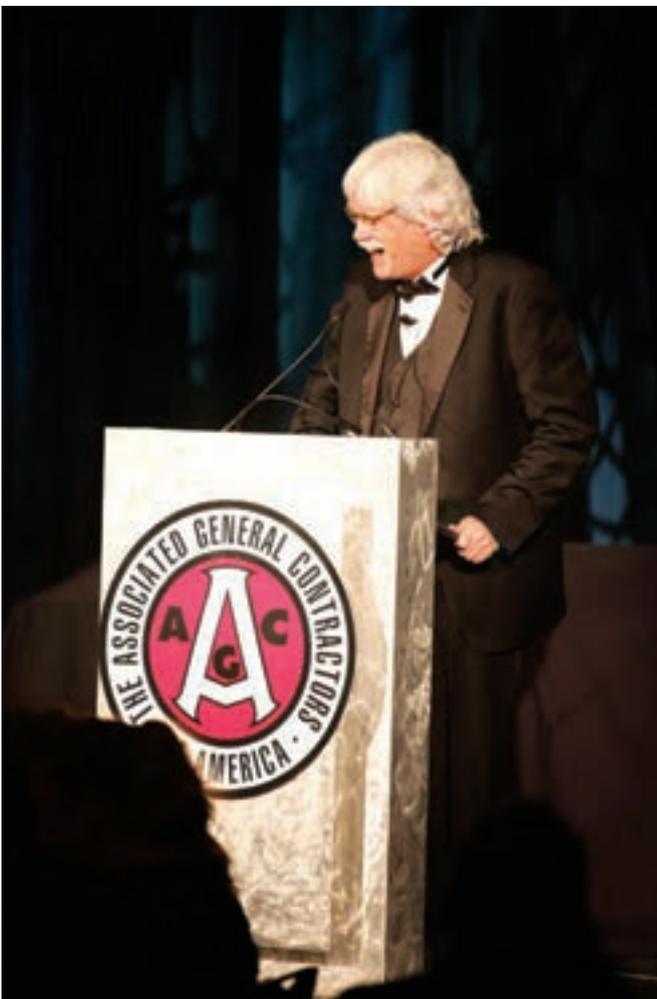
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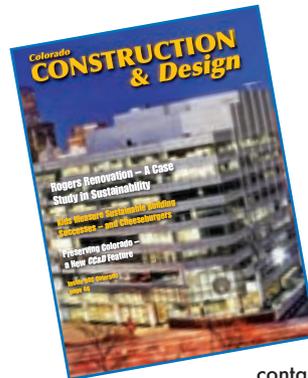
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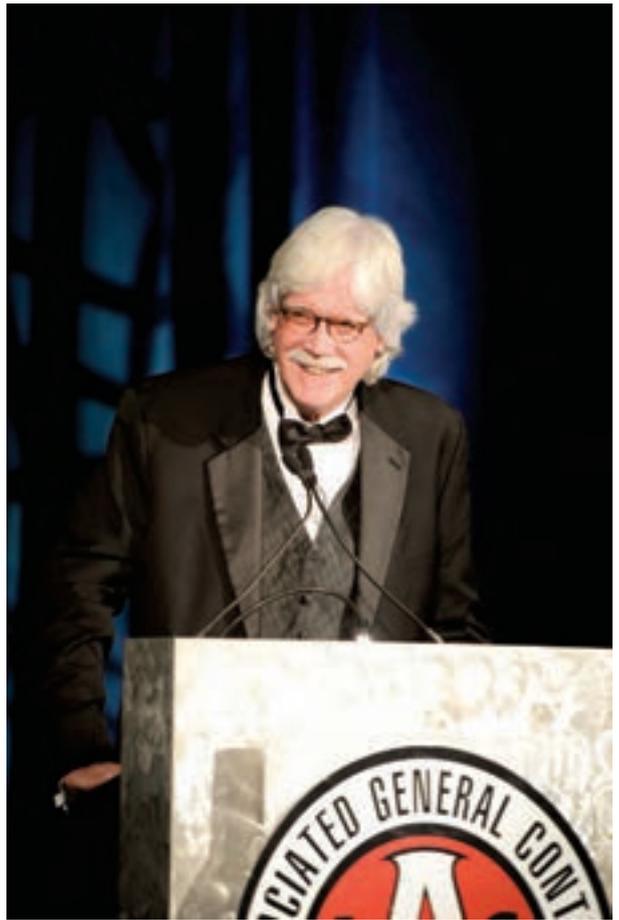
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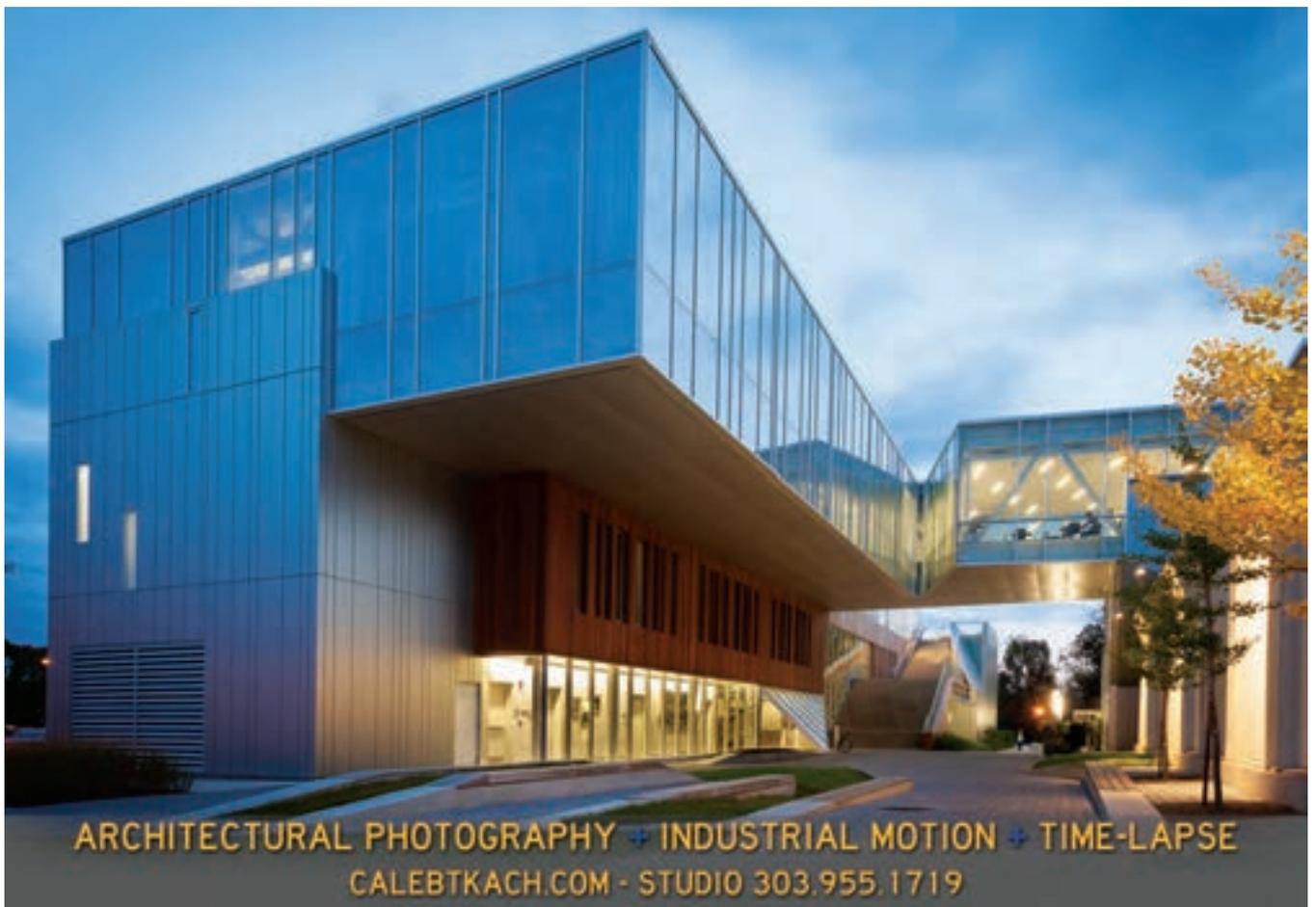
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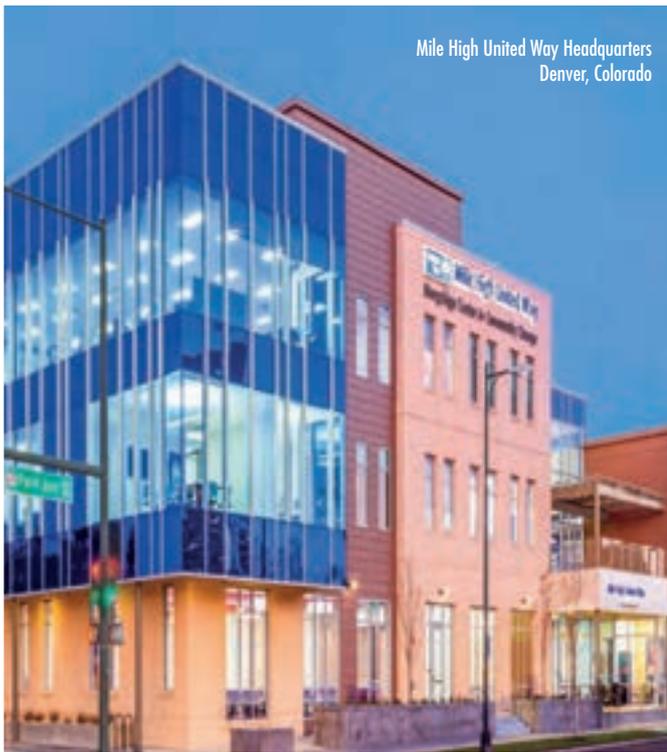
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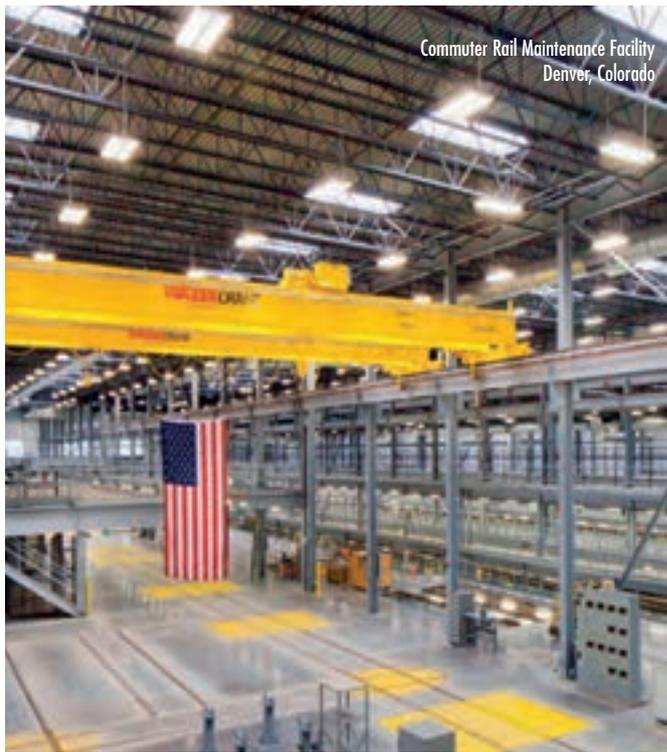
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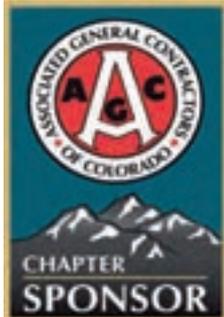
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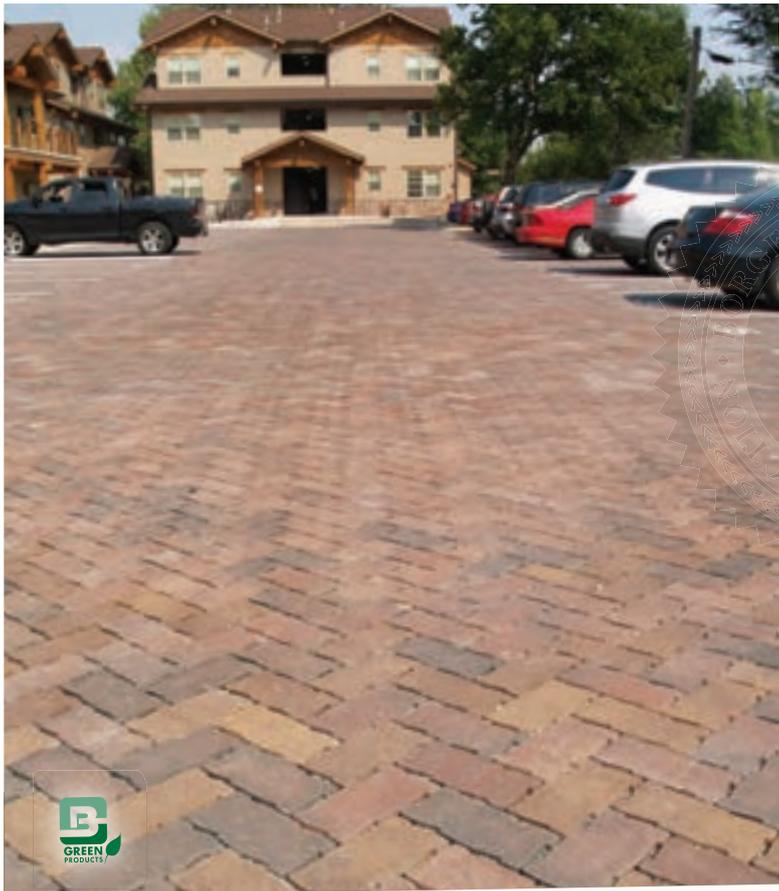
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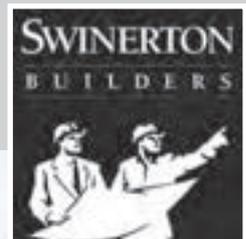
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Advertisers' Index

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AGC Colorado	63, 79, 81, 83
Accent Electrical Services	69
B&M Roofing.....	76
Baker Concrete Construction	73
Bauerle and Company, PC	75
Borgert Products	82
Business Rewritten	33
Caleb Tkach Photography	73
Cherry Creek Insurance Group	9
Coggins & Sons.....	71
Colorado Construction & Design.....	19, 31, 69
Concrete Frame Associates.....	77
Contractors Health Trust	11
CTL Thompson.....	20
DejaVu Rendezvous.....	72
Diamond GPR	83
Douglass Colony Group	7
Dynalectric Company of Colorado	22
Emich Chevrolet	69
Fiore & Sons	Inside Back Cover
First National Bank.....	15
Gallegos Corporation	13
GE Johnson Construction Company	78
GH Phipps Construction Companies.....	13
Heating & Plumbing Engineers, Inc.	33
Holland and Hart.....	8
Honnen Equipment Company	29
Independence Demolition	84
Intermountain Electric.....	61
ISEC, Inc.....	12
Jackie Shumaker Photography.....	13
JE Dunn Construction	12
JHL Constructors.....	31
Ken's Reproductions	71
Layer Cake Creative.....	79
Lewan Technology	23
Ludvik Electric Company	49
Monroe & Newell Engineers, Inc.....	78
Nunn Construction	18
OE Construction Corporation.....	77
Olson & Olson, Ltd.....	75
PCL Construction Services, Inc.....	74
Rio Grande Building Materials.....	Inside Front Cover
RK Mechanical.....	19
Rocky Mountain Prestress	3
SMACNA	76
Spacecon Specialty Contractors	83
Sturgeon Electric Company, Inc.....	66
Swinerton Builders.....	82
Wagner Equipment Company	4
Wedlake Photography.....	76
University of Colorado Denver	24
Xcel Energy	5
Zimmerman Metals	6

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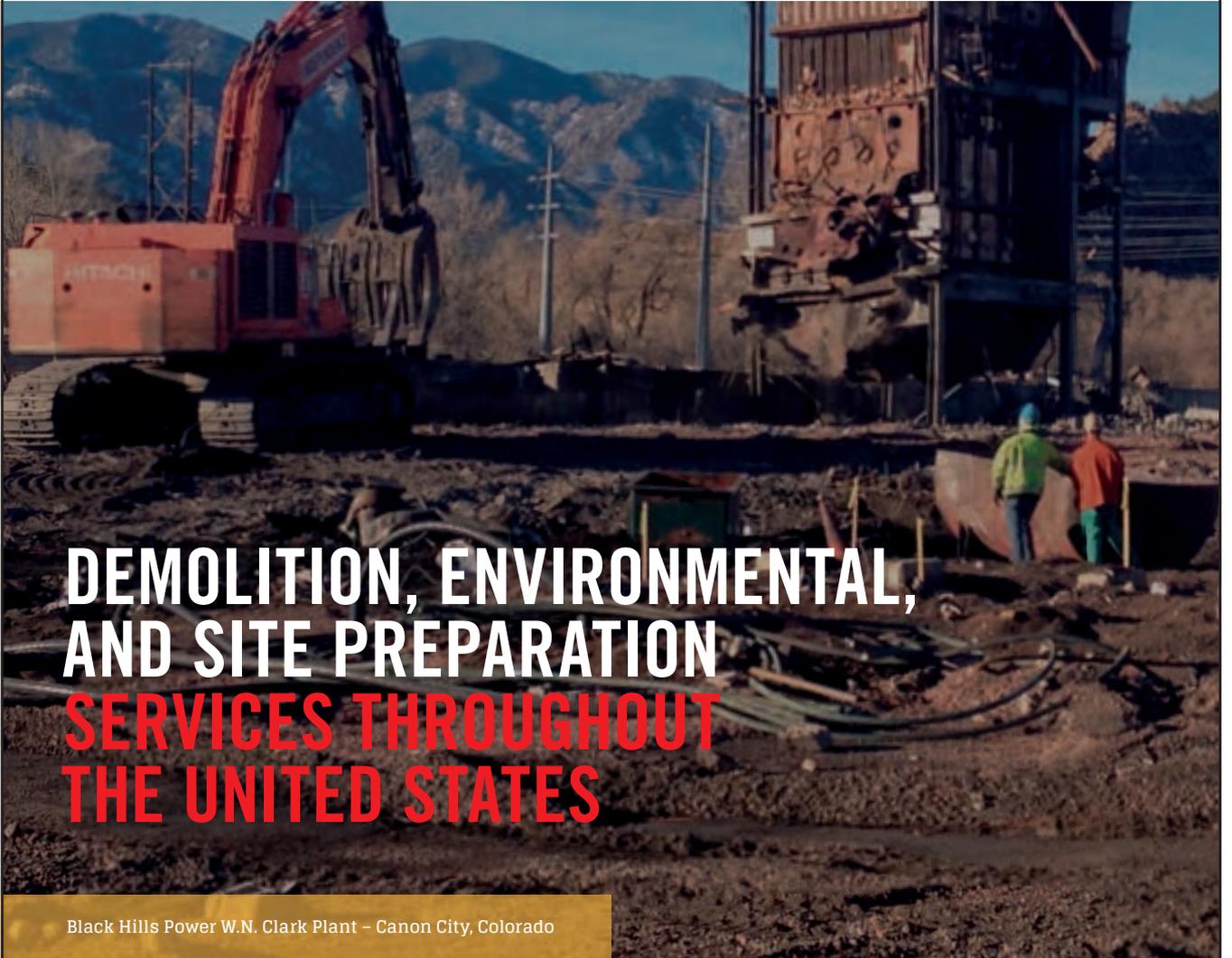
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 _____; _____ (Refer to the attached list for Service Categories)
 As a Supplier member please enter the CSI codes or service categories, from the attached list, that best describe your area of expertise.
 _____; _____ (Refer to the attached list of CSI Codes or Service Categories)

Reason for Joining AGC/C

Work Comp Program Safety Services Legislative Influence Networking Environmental Health Plan
 Education/Training Discount Programs Other _____

How did you hear about the AGC?

I am a Former Member Mailer Industry Reputation Broker AGC/C Staff
 Member: Who? _____ Website/Email _____ Other _____



Membership Application

AGC Colorado

Colorado AGC/C Dues

Dues for General & Specialty Contractors are based on volume of work done in the previous year. Associate Member annual dues are a flat rate based on employee count. Please refer to the business volume chart below to determine your dues amount. AGC America dues are not optional and are part of your annual AGC/C membership. New Members who join after July 1 pay dues pro-rated for half-year; please call for your pro-rated amount before submitting payment.

Effective Date November 2012

General Contractor Members

GC Members are firms capable of undertaking work as a prime contractor with overall responsibility for the satisfactory completion of a project and perform 20% or more of their volume as a General Contractor. **If your firm pays national dues through another AGC Chapter you are only liable for local chapter dues based on volume plus a flat fee of \$265 for national dues; please call for your dues amount.*

DUES VOLUME	TOTAL DUES	DUES VOLUME	TOTAL DUES	DUES VOLUME	TOTAL DUES
Less than \$500,000	\$1,725	\$6M-\$7.99M	\$5,045	\$60M-\$69.99M	\$13,150
\$500-\$749K	\$1,975	\$8M-\$9.99M	\$5,545	\$70M-\$79.99M	\$14,150
\$750K-\$999K	\$2,225	\$10M-\$14.99M	\$6,570	\$80M-\$89.99M	\$15,650
\$1M-\$1.99M	\$2,475	\$15M-\$19.99M	\$7,070	\$90M-\$99.99M	\$17,150
\$2M-\$2.99M	\$3,125	\$20M-\$29.99M	\$8,915	\$100M-\$124.99M	\$18,650
\$3M-\$4.99M	\$3,625	\$30M-\$44.99M	\$9,415	\$125M-\$149.99M	\$20,150
\$5M-\$5.99M	\$4,125	\$45M-\$59.99M	\$9,915	\$150M+	\$21,650

Specialty Contractor Members

A construction firm who usually contracts to a general or an owner for specialized work and whose responsibility is the completion of a specific portion of a project and performs 20% or more of their volume as a Specialty Contractor.

ANNUAL CONSTRUCTION VOLUME \$	ANNUAL TOTAL	ANNUAL CONSTRUCTION VOLUME \$	ANNUAL TOTAL	ANNUAL CONSTRUCTION VOLUME \$	ANNUAL TOTAL
Less than \$1M	\$850.00	\$8 - \$9.99M	\$2,100.00	\$20 - \$21.99M	\$5,000.00
\$1 - \$1.99M	\$1,150.00	\$10 - \$11.99M	\$2,600.00	\$22 - \$24.99M	\$5,600.00
\$2 - \$2.99M	\$1,275.00	\$12 - \$13.99M	\$3,100.00	\$25 - \$29.99M	\$6,200.00
\$3 - \$3.99M	\$1,400.00	\$14 - \$15.99M	\$3,550.00	\$30 - \$39.99M	\$6,500.00
\$4 - \$5.99M	\$1,500.00	\$16 - \$17.99M	\$4,050.00	\$40 - \$49.99M	\$7,000.00
\$6 - \$7.99M	\$1,650.00	\$18 - \$19.99M	\$4,500.00	Over \$50M	\$7,500.00

Associate Members

Government Entities: Fixed fee of \$995 for any government agency or owner at the federal, state or local level.

Fees for categories below: 1-10 Employees \$995 | 11-29 Employees \$1,095 | 30+ Employees \$1,195

Supplier: Any firm furnishing equipment, material, or supplies to a contractor.

Professional: Any firm providing professional services to a contractor or supplier.

Payment Information

Check Enclosed For \$ _____ (Make dues payable to AGC Colorado)

Bill Credit Card For \$ _____ Expiration _____ CVV _____ (Visa, MasterCard, Discover or AMEX)

Credit Card Number _____

Cardholder's Name _____ ZIP _____

Cardholder Signature _____

This application must be completed in its entirety, signed and dated. The firm listed on Page 1 applies for membership in the Colorado Associated General Contractors, a chapter of the Associated General Contractors of America, Inc. It is understood that this application is for membership in AGC only and participation in specific programs or services may be subject to additional criteria and/or enrollment as established by the Board of Directors. By submitting this application, the firm agrees to the terms and conditions of AGC's bylaws and to make timely dues payments.

Signature _____ Date _____

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